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Facilitation

4.11 Facilitation defined; 4.12 Identity and role of the facilitator; 4.13 Facilitation styles; 4.14 Team composition; 4.15 Change management; 4.16 Conclusion; 4.17 References; 5 Current Study Styles and the Value Process; 5.1 Introduction; 5.2 The value process; 5.3 Benchmarked study styles, processes and deliverables; 5.4 Other study styles; 5.5 Observations from practice; 5.6 Value studies: a revised process; 5.7 References; Part 2 Frameworks of Value; 6 Value Context; 6.1 Introduction; 6.2 Defining value; 6.3 Value systems and clients to construction; 6.4 A strategic value management model; 6.5 The role of value management and value engineering; 6.6 References; 7 The Project Value Chain; 7.1 Introduction; 7.2 Value managing projects; 7.3 The project value chain and the client value system; 7.4 The value thread within the single project value chain; 7.5 The decision to construct/decision to build; 7.6 Supply chain management in construction; 7.7 Creating value opportunities in the project value chain: value management (VM) and value engineering (VE); 7.8 References; 8 Client Value Systems; 8.1 Introduction; 8.2 Defining quality as part of value; 8.3 Quality systems; 8.4 Performance indicators; 8.5 A method for the discovery of the client's value system; 8.6 Conclusion; 8.7 References; Part 3 The Future of Value Management; 9 Professionalism and Ethics within Value Management; 9.1 Introduction; 9.2 The value management knowledge base: founded on theory?; 9.3 The influence of the marketplace on the provision of value management services; 9.4 Value management: methodology, occupation or profession?; 9.5 Summary and conclusions; 9.6 References; 10 The Future of Value Management; 10.1 The development of value management; 10.2 An enhanced VM process; 10.3 Value managing quality to deliver best value

Sommario/riassunto

This book presents an integrated value philosophy, methodology and tool kit for improving project delivery for clients, based on best practice. It combines the theory and practice of value management and is written in such a way that the theory, methodology, workshop styles, tools and techniques can be read independently if the reader wishes.
