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Nota di contenuto	Title Page; Table of Contents; Conflict and Resolution; Conflict with Direct Reports Is a Special Case; Managing the Relationship; Managing the Work; A Process for Managing Conflict; Recognising Both Sides of the Conflict; Preparing for a Conflict Resolution Session; During the Conflict Resolution Session; After the Conflict Resolution Session; Managing Conflict for Success and Development; Suggested Readings; Background; Key Point Summary; Lead Contributors
Sommario/riassunto	Conflict is inevitable when people work together, and it's one of the most difficult challenges facing managers. But it's a challenge that

successful leaders learn to address. Managers who develop an understanding of difference without judgment and are willing to see more than one perspective or solution are in a good position to manage conflict with their direct reports. Conflict between managers and direct reports highlights a power relationship and affects the work itself-the tasks for which managers and direct reports share responsibility. Managers who look to see both sides of conflict ca

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