Record Nr. UNISA996211209403316 **Titolo** Code of practice for project management for construction and development [[electronic resource]] Pubbl/distr/stampa Oxford, UK; ; Malden, MA, : Blackwell Pub., 2003, c2002 **ISBN** 1-280-21355-8 9786610213559 0-470-79471-2 0-470-77371-5 1-4051-4751-2 Edizione [3rd ed.] Descrizione fisica 1 online resource (242 p.) Disciplina 624.0685 690.068 690/.068 Soggetti Building - Superintendence Project management Inglese Lingua di pubblicazione **Formato** Materiale a stampa Livello bibliografico Monografia Note generali "Chartered Institute of Building." Nota di bibliografia Includes bibliographical references (p. 207-211) and index. ""Code of Practice for Project Management for Construction and Nota di contenuto Development""; ""Contents""; ""Foreword""; ""Preface""; ""Acknowledgements""; ""List of tables and figures""; ""From the President""; ""Introduction""; ""Project management""; ""Role""; ""Purpose of construction project management""; ""Structure of project management""; ""Part 1 Project management""; ""1. Inception stage""; ""Introduction""; ""Clienta€?s objectives""; ""Clienta€?s internal team""; ""Project manager""; ""Project managera€?s objectives""; ""Project managera€?s duties""; ""Appointment of project manager"" ""Managing people"""People: the most important resource""; ""Establishing objectives""; ""2. Feasibility stage""; ""Clienta€?s objectives""; ""Outline project brief""; ""Site selection and acquisition""; ""Detailed project brief""; ""Detailed design brief""; ""Scheme design""; ""Funding and investment appraisal""; ""Project/market suitability""; ""Decision to go ahead""; ""Project execution plan (PEP)""; ""Checklist for

the PEP""; ""Essential contents""; ""3. Strategy stage""; ""Clienta€?s

objectives""; ""Interlinking with feasibility""; ""Project team structure"" ""Selecting the project team""""Strategy outline and development""; ""Project organisation and control""; ""Information technology""; ""Project planning""; ""Cost planning""; ""Cost control""; ""Procurement""; ""Traditional""; ""Design and build""; ""Prime contracting""; ""Public private partnerships (PPP)""; ""Private finance initiatives""; ""Framework agreements""; ""Management contracting""; ""Contruction management""; ""Relevant issues""; ""Characteristics of alternative procurement options""; ""Appointment of project team""; ""Partnering""; ""4. Pre-construction stage" ""Clienta€?s objectives"""Interlinking with previous stages""; ""Design management""; ""Suggested task list for design team leader""; ""Duties of project manager at this stage""; ""Project co-ordination and progress meetings""; ""Design team meetings""; ""Managing consultantsa€? activities""; ""Statutory consents""; ""Planning approval""; ""Other statutory consents""; ""Detail design and production information""; ""Tender action""; ""Bringing the contractor on board""; ""Pre-start meeting""; ""Agenda items at pre-start meeting""; ""Meetings""; ""Fee payments""; ""Quality management"" ""Dispute resolution""""5. Construction stage"": ""Clienta€?s objectives"": ""Interlinking with previous stages""; ""Responsibilities of the project manager at this stage""; ""To be the proactive a€?drivera€? of the project""; ""To set the project objectives""; ""To ensure achievement of objectives""; ""Achieving clienta€?s satisfaction""; ""Roles of project team members""; ""Client""; ""Project manager""; ""Design team""; ""Quantity surveyor""; ""Main/principal management contractor""; ""Construction manager"": ""Subcontractors and suppliers"": ""Other parties""; ""Team building"" ""Health, safety and welfare""

## Sommario/riassunto

In 1991 the Chartered Institute of Building initiated a multi-institute task force and a Code of Practice for Project Management was published in 1992, with a second edition in 1996. Like previous editions, this third edition has been substantially revised to embody the results of intensive consultation between the CIOB and representatives of the professional bodies concerned with construction and development. The Code is divided into two sections: the first covers eight stages associated with projects from inception to completion, each one well supported with diagrams, flowchart