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> Show the Value; 2 The Importance of Human Capital Strategy and the Role of the Chief Human Resources Officer; 3 Set the Proper Investment Level: Establishing the Appropriate Amount to Spend on Human Capital ; 4 Align with Business Needs: Achieving Business Alignment with Human Resources Programs: 5 Manage Talent for Value: Optimizing the Most Important Asset; 6 Engage Employeed st Work: Changing the

Nature of Work to Maximize Performance

7 Create a Performance and Innovation Culture: Developing and Sustaining a High-Performance Organization 8 Keep Employees

Healthy: Controlling Health Status and Healthcare Cost of Employees; 9. Embrace Demographics and Societal Changes: Using Differences to Drive Value; 10 Utilize Technology Effectively: Making Technology Work for All Stakeholders; 11 Confront Globalization: Maximizing the Value of Human Capital; 12 Protect the Environment: Implementing Green, Sustainable Projects; 13 Build Global Leaders: Developing Agile

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from Talent Leadership by John Mattone

Sommario/riassunto

Traditionally, human resources has focused on recruiting good people, preparing them for assignments, motivating them to perform, and retaining them. These functions remain essential, but to be successful in turbulent times like ours, human capital strategy needs to be broader and much more far-reaching. High-Impact Human Capital Strategy examines 12 critical forces that must be considered: globalization, changes in workforce demographics, skill shortages and mismatches in labor markets, environmental matters, and more. It shows how to in corporate each into an effective overall plan, and ho