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Nota di contenuto	Competence, not competencies : making global executive development work / George P. Hollenbeck, Morgan W. McCall -- Introduction / Peter W. Dorfman -- Influence tactics across twelve cultures / Jeffrey C. Kennedy, Ping-Ping Fu, Gary Yukl -- Cultural adaptability and leading across cultures / Jennifer J. Deal, Jean Leslie, Maxine Dalton, Chris Ernst -- Leaders' sources of guidance and the challenge of working across cultures / Peter B. Smith -- The Chinese leadership theory / Wenquan Ling, Liluo Fang -- Corporate culture and organizational effectiveness : is there a similar pattern around the world? / Daniel R. Denison, Stephanie Haaland, Paulo Goelzer -- Introduction / William H. Mobley -- Strategic management of global leadership talent / Elaine B. Sloan, Joy F. Hazucha, Paul T. Van Katwyk -- Creating and sustaining balance in global businesses : a practitioner view / John Hofmeister, Sarah Parker -- Introduction / Peter W. Dorfman -- Influence at a distance : leadership in global virtual teams / Donald D. Davis, Janet L. Bryant -- Developing global managers : integrating theory, behavior, data and performance / Joseph J. DiStefano, Martha L. Maznevski -- Issue

leadership theory and its implications in global settings / Kibok Baik --  
Leadership development in Asia : a personal view / Linda E. Laddin --  
Conclusions / William H. Mobley, Peter W. Dorfman -- Global talentship  
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William H. Mobley -- Introduction / William H. Mobley, Peter W.  
Dorfman.

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Sommario/riassunto

The global shortage of effective business leaders makes urgent the search for new insights about the nature of global leadership and the best means of developing such leaders. This text is a response to this urgent need. The rapid globalization of the economy places business leaders in new and demanding international settings and requires them to work across cultures. Volume 3 of *Advances in Global Leadership* presents original papers on the psychology of global leadership and the development of international and global leaders. Chapters are authored by academics, business leaders and consultants throughout the world who bring their various insights into global leadership.

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