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Titolo Finding the best and the brightest: a guide to recruiting, selecting, and

retaining effective leaders / / Peg Thoms

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Nota di bibliografia Includes bibliographical references (p. [175]-176) and index.

Nota di contenuto The selection of leaders matters -- What we know about effective

leaders -- Identifying necessary leader attributes -- Recruiting leaders

-- Leadership selection tools -- Developing and conducting a structured interview -- Structured interview questions -- Putting the pieces together -- Developing leaders to fit the organization -- Retaining effective leaders -- Selecting government leaders --

Improving organizations through improved leadership.

Sommario/riassunto Finding the Best and Brightest proposes an approach to choosing

leaders based on a set of criteria designed to align individual qualities with organizational or institutional goals. Peg Thoms challenges the popular trend in theory and practice toward transformational or visionary leadership, arguing instead that leadership must be

developed in context; many organizations, for example, don't need

visionaries as much as they need operational leaders, who get things done by focusing on present-day tasks, such as designing superior products and delivering exceptional customer service. This book pr