Record Nr. UNINA9910973237003321 Autore Olmstead Joseph A. <1921-> Titolo Creating the functionally competent organization: an open systems approach / / Joseph A. Olmstead Pubbl/distr/stampa Westport, Conn.:,: Praeger,, 2002 London:,: Bloomsbury Publishing,, 2024 **ISBN** 9798400633331 9786610908479 9781280908477 1280908475 9780313011726 0313011729 Edizione [1st ed.] Descrizione fisica 1 online resource (266 p.) 394.26973 Disciplina Soggetti Organizational effectiveness Performance - Management Performance - Evaluation Lingua di pubblicazione Inglese **Formato** Materiale a stampa Livello bibliografico Monografia Note generali Bibliographic Level Mode of Issuance: Monograph Includes bibliographical references (p. [229]-260) and indexes. Nota di bibliografia Nota di contenuto Cover -- Creating the Functionally Competent Organization --Contents -- Tables and Figures -- TABLES -- FIGURES -- Preface --Chapter 1 Introduction -- RATIONALE -- Essential Human Factors --THE ORGANIZATION CONCEPT -- CHANGE MANAGEMENT -- THE PLAN OF THIS BOOK -- Part I-Functionally Competent Organizations: Theory -- Part II-Requirements for Performance -- Part III-Functionally Competent Organizations: Application -- Part I Functionally Competent Organizations: Theory -- Chapter 2 Organizations and Their Functions -- INTRODUCTION -- Conditions in the Modern World -- ORGANIZATIONAL EFFECTIVENESS -- Required Capabilities --ESSENTIAL HUMAN FACTORS -- THE TYPICAL ORGANIZATION --Organizational Structure -- Leaders -- Command and Control --Organizational Process -- PROBLEMS IN ORGANIZATIONAL

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Sommario/riassunto

Olmstead writes from an open systems perspective-a viewpoint of organizations that adapt quickly to turbulent, uncertain business environments-offering an integrated, understandable, and highly practical way to analyze, assess, and improve organization performance. He demonstrates how organizations actually function, and shows how they can identify and overcome obstacles by creating organizational competence-the critical elements that give organizations the ability to perform effectively in the modern business world. Upper level students, scholars, and teachers will find Olmstead's book an important addition to their academic reading lists. For practitioners, particularly those in rapid response organizations, this

book will be an indispensable aid in the struggle to keep their organizations up to date and abreast of the competition.