

1. Record Nr.	UNINA9910972531003321
Autore	Lane Greg
Titolo	Mr. lean buys and transforms a manufacturing company : the true story of profitably growing an organization with lean principles // by Greg Lane
Pubbl/distr/stampa	Boca Raton, FL : , : Productivity Press, an imprint of Taylor and Francis, , 2009
ISBN	0-429-24500-9 1-4398-1517-8
Edizione	[First edition.]
Descrizione fisica	1 online resource (298 p.)
Collana	Productivity Press Book
Disciplina	658.5/6
Soggetti	Semiconductor production equipment industry - Management Semiconductor production equipment industry - Cost effectiveness Production control - Cost effectiveness Organizational effectiveness
Lingua di pubblicazione	Inglese
Formato	Materiale a stampa
Livello bibliografico	Monografia
Note generali	Includes index.
Nota di contenuto	Front cover; Contents; Foreword; Preface; Prologue: The Purchase; Chapter 1. The Beginning Observation and Documentation; Chapter 2. Standardizing the Estimating Process; Chapter 3. Learning the Office Processes; Chapter 4. The First Days Alone; Chapter 5. Creating and Selling Capacity; Chapter 6. Getting Everyone Motivated for Improving the Machine's Output; Chapter 7. Seeing the Administrative Processes from a New Angle; Chapter 8. Moving the Business; Chapter 9. Accurate Pricing through Better Cost Allocations; Chapter 10. Up-Front Delays; Chapter 11. Making Money during the Good Times Chapter 12. Expanding into New ProductsChapter 13. Business for Sale; Chapter 14. Reflections; Appendix A: OSKKK Methodology; Appendix B: Documentation Techniques; Appendix C: My First Attempt at Standardizing the Quoting Process; Appendix D: Example of the First Day-by-hour Board for the Bottleneck Machine; Appendix E: Real-time Pareto Chart; Appendix F: Overall Equipment Effectiveness (OEE) for Bottlenecks; Appendix G: Typical Team Leader Responsibilities; Appendix H: Cross-Training or Skills Matrix; Appendix I: New Layout with Some CNCs Set Up as an ""L"" Cell

Appendix J: Initial ABC Costing Matrix for Shop and Office
Appendix K: Initial Equipment and Area Layout for Expansion into Sheet Metal;
Appendix L: Sequence Utilized for Learning the Business and for Implementing Lean;
Appendix M: Different Applications of Value Stream Mapping and Process Mapping;
Index; About the Author; Back cover

Sommario/riassunto

This is the true story of how, armed with only Lean improvement methodologies, a specially trained Toyota Lean expert purchased a business he knew nothing about, applied Lean techniques, and succeeded in doubling sales and increasing profitability, before he finally sold the thriving business.
