Record Nr. UNINA9910962120503321 Autore Mericle Kenneth S Titolo Gainsharing and goalsharing: aligning pay and strategic goals // Kenneth Mericle and Dong-One Kim Westport, Conn.:,: Praeger,, 2004 Pubbl/distr/stampa London:,: Bloomsbury Publishing (UK),, 2024 **ISBN** 9798400655456 9786612417740 9781282417748 1282417746 9780313059223 0313059225 Edizione [1st ed.] Descrizione fisica 1 online resource (254 p.) Altri autori (Persone) KimTong-won <1960-> Disciplina 658.3/225 Soggetti Gain sharing - United States Incentives in industry - United States Strategic planning - United States Lingua di pubblicazione Inglese **Formato** Materiale a stampa Livello bibliografico Monografia Note generali Description based upon print version of record. Nota di bibliografia Includes bibliographical references and index. Nota di contenuto Contents; Illustrations; Preface; Acknowledgments; Chapter 1 Introduction: What Is Gainsharing?; Chapter 2 Types of Gainsharing; Chapter 3 Review of Literature; Chapter 4 Gainsharing Plans in North America: 1992 and 1999: Chapter 5 Getting Started: Preliminaries to the Design Process; Chapter 6 Designing a Gainsharing Plan; Chapter 7 Administering a Gainsharing Plan; Chapter 8 Successful Gainsharing Programs: Chapter 9 Reasons for Failure of Gainsharing Plans: Chapter 10 Summary and Conclusion; Appendix A Example of a Memorandum

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10 Summary and Conclusion; Appendix A Example of a Memorandum of Agreement on a Scanlon Plan Appendix B A Rucker-Style Gainsharing Plan Based on Value AddedAppendix C An Example of a Goalsharing Plan; References; Index Gainsharing and goalsharing, if carefully designed and administered, have great potential as compensation systems that align pay with the

have great potential as compensation systems that align pay with the broader strategic objectives of the organization. To be successful over

the long term, gainsharing and goalsharing require periodic review and adjustment to changing business conditions and continuing emphasis on mobilizing and involving employees. The authors share important insights from recent research (including two large-scale surveys of their own) on factors related to success and failure, and they provide highly useful information for anyone seeking t