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Community Homes; Specialist Fostering; Costs
Intermediate Treatment Residential Care; References; Leaping in the
Dark: The Fear of Transition; Purchase of Service Contracting; The
Arms-Length Relationship; Introduction to the Model; Issues Arising
from a Post-Service Delivery Model; 1. Non-Profit versus For-Profit; 2.
The Down Side of Administrative Competitiveness, or "Play Your Cards
Close to Your Chest!"; A Growing Sense of Administrative
Powerlessness in Contracting Organizations; Increased Importance of
the Administrator's Relationships and Personal Contacts; A Shift From
Child Care Administrators to Fiscal Bottom-Liners
Unrealistic Bidders Winning Contracts, and Folding
3. The Financial
Impact of POSC on Child and Youth Care Programs; 4. Standards and
Accountability: Where Does "Arm's Length" Equal Abdication of
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Profession; References; Growth: An Interview with Bruce Bona;
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Face of Discrimination; The Need; This is the Place; The Early Struggle;
The Money; The Election; Crunch Time; The Discrimination Complaint;
The Home Stretch; Epilogue
Preliminary Notes on a Profit and Non-Profit Life
The Pressure of Money;
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Interpersonal Nuance

Sommario/riassunto

Here is an informative guide to help directors and staff of residential treatment centers (RTC's) cope with the financial and administrative problems resulting from today's financially turbulent times. Financial problems have closed some centers and managed care or other health care changes will soon reach others. Managing the Residential Treatment Center in Troubled Times deals directly with current difficult financial and management problems in RTCs and presents practical advice, discussions of current problems, and possible solutions. Authors explore a wide range of topics from dea
