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Altri autori (Persone)	HoltmanMargaret P MurphyJillian B
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Nota di bibliografia	Includes bibliographical references and index.
Nota di contenuto	Acknowledgments for the second edition -- Acknowledgments for the first edition -- Preface -- The Shackleton saga -- Ten strategies for leading at the edge -- Vision and quick victories -- Strategy 1: never lose sight of the ultimate goal, and focus energy on short-term objectives -- Symbolism and personal example -- Strategy 2: set a personal example with visible, memorable symbols and behaviors : optimism and reality -- Strategy 3: instill optimism and self-confidence, but stay grounded in reality : stamina -- Strategy 4: take care of yourself : maintain your stamina and let go of guilt -- The team message -- Strategy 5: reinforce the team message constantly : "We are one : we live or die together." -- Core team values -- Strategy 6: minimize status differences and insist on courtesy and mutual respect : -- Conflict -- Strategy 7: master conflict : deal with anger in small doses, engage dissidents, and avoid needless power struggles --

Lighten up! -- Strategy 8: find something to celebrate and something to laugh about : risk -- Strategy 9: be willing to take the big risk -- Tenacious creativity -- Strategy 10: never give up : there's always another move -- Continuing your expedition -- Learning to lead at the edge -- Epilogue: what makes an exceptional leader? -- Tools for leading at the edge -- Expedition toolkit -- Critical leadership skills survey -- Your leadership expedition : a personal development plan -- Your leadership expedition map -- Identifying hidden conflicts : conducting a moose round-up -- Resolving conflicts : lessons from the martial arts -- Further readings from the edge -- Notes -- Index.

Sommario/riassunto

For the 100th anniversary of the Race to the South Pole, a fresh look at what Shackleton's legendary Antarctic adventure can teach us about true leadership.
