Record Nr. UNINA9910877419903321 Autore Lewis Sarah <1957-> Titolo Positive psychology at work: how positive leadership and appreciative inquiry create inspiring organizations / / Sarah Lewis Chichester, West Sussex: Malden, MA.: Wiley-Blackwell, 2011 Pubbl/distr/stampa **ISBN** 9781299448780 129944878X 9781119990406 1119990408 9781119990390 1119990394 Edizione [1st edition] Descrizione fisica 1 online resource (xxii, 246 pages) : illustrations Gale eBooks Collana Disciplina 158.7 Soggetti Leadership Positive psychology Organizational change Lingua di pubblicazione Inglese **Formato** Materiale a stampa Livello bibliografico Monografia Note generali Description based upon print version of record. Nota di bibliografia Includes bibliographical references and index. Nota di contenuto Positive Psychology at Work: How Positive Leadership and Appreciative Inquiry Create Inspiring Organizations; Contents; About the Author: Book Contributors; Preface; Acknowledgements; The Short Version of This Book; 1: Introduction to Positive Psychology; Positive Psychology is Not Positive Thinking; How Positive Psychology Differs from Positive Thinking: The Ethical Bias of This Book; Key Themes of the Book; 2: Positive Workplaces: Introduction: What is a Positive Workplace?: How Does Positive Organizational Behaviour Turn into Positive Organizational Performance?: Organizational Culture The Organization as a Complex Adaptive SystemWhy is Culture so Hard to Change?; How to Create Positive Workplaces; Summary; Further Reading: 3: Positive Engagement and Performance: Introduction: Active Engagement at Work: Strengths and Talents; Flow: Mindfulness:

Management Influence on Engagement and Productivity at Work; Goal Seeking; Goal Setting; Goal Setting and Environment Contingencies; The Meaningfulness of Work; Strategies for Increasing the Meaningfulness

of Work; Summary; Recommended Reading; 4: Positive Communication and Decision-Making: Introduction: Communication: Connectivity Dynamic Patterns of CommunicationHow to Build Positive Communication and Increase Performance; Leadership and Positive Communication; Best Self-Feedback; Decision-Making; Emotions in Decision-Making; Micro-Decision-Making; Other Factors that Enhance Decision-Making; Moving from Decision-Making to Sense-Making; Summary; Further Reading; 5: Positive Leadership and Change; Introduction: Leadership: Psychopathic Leaders: Organizational Change: Approaches to Change; Leadership Change Behaviour; Effective Leadership Behaviour; Developing Strategy; Summary; Further Reading 6: Positive Sustainable GrowthIntroduction; Psychological Capital; Appreciative Inquiry; Positive Profusion Theory of Growth of the Positive Organization: The Three-Circle Strengths Revolution: Summary: Further Reading: 7: Positive Relationships at Work: Introduction: Positive Team Working; High Quality Working Relationships; Summary; Further Reading; 8: Positive Transformation; Introduction; Key Processes of Flourishing and Inspiring Workplaces; Why Organizations Ignore the Transformative Collaboration Approach to Change; Transformative Collaboration; Patterns of Organizational Life Transformative Collaboration ApproachesSummary: Further Reading: Other Things You Need to Know: How to Live a Happy and Meaningful Life; How to Have a Better Quality Old Age; References; Index

Sommario/riassunto

Positive Psychology at Work brings the fields of positive psychology and appreciative inquiry together for the first time to provide leaders and change agents with a powerful new approach to achieving organizational excellence. Draws together positive psychology and appreciative inquiry in the context of leadership organizational challenges for the first timePresents academically rigorous and referenced material in a jargon-free, accessible mannerArranged with chapters focused on specific organizational challenges to allow readers to quickly find ideas relevant to their u