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Sommario/riassunto

In today's business landscape, software engineering teams must deliver innovation faster than ever. However, outdated management approaches centered on tools and metrics rather than people strangle velocity and creativity. Legacy leaders cling to rigid structures mismatched with market dynamics, draining effort and morale from burnt-out teams. The Engineering Leadership Playbook provides a modern framework to unlock your team's potential through empathy, clarity, and empowerment. Unlike traditional leadership books fixated on delivery metrics, Raphael Neves offers a refreshing people-oriented leadership model tailored to nuances of engineering culture. With 15+ years leading high-growth tech teams, Raphael demystifies how to balance autonomy with alignment, reconstruct feedback models on psychological safety, and sustain excellence amidst uncertainty. You'll learn his proven conflict resolution blueprint for defusing clashes through mutual understanding while tangibly tracking progress. Additionally, his continuous feedback system grounded in evidence spotlights gaps early while accelerating strengths. This playbook moves systematically from foundational concepts like emotional intelligence and leading by example into team development frameworks around high-impact coaching, mentorship, and performance reviews. The method is brought full circle through innovation catalysts that maintain creative momentum at scale. Step-by-step, Raphael unpacks human-centered leadership aligned with accelerating market realities. Apply his engineering management playbook, and your teams will thrive fuelled by vision, trust, and care. What You'll Learn A modern, human-centered framework to empower engineering teams through clarity, trust, and purpose. Techniques to match coaching and mentoring styles to individual motivations and development needs. A customizable 9-box talent assessment model grounded in objective competency evidence. Conflict resolution blueprint focused on mutual understanding and win-win integrative solutions. Methodologies to sustain growth mindsets, celebrate experimentation, and extract learnings from setbacks. Systems to provide caring yet candid career feedback tailored to team members' personalities. Frameworks to secure executive buy-in, influence without authority, and craft compelling narratives. Engineering hiring practices focused on competencies over credentials to diversify innovation perspectives. Approaches for passionate yet accountable performance management grounded in structure. Processes to create mentorship programs for individual learning styles and career ambitions. Who This Book Is For Aspiring engineering leaders seeking management fundamentals, new managers transitioning into people leadership, and experienced executives refreshing approaches to performance and innovation. Its practical takeaways scale across software teams from lean startups to large enterprises.
