1. Record Nr. UNINA9910841170403321 Autore Lu Shu-Ling Titolo Innovation in small professional practices in the built environment [[electronic resource] /] / Shu-Ling Lu and Martin Sexton Chichester, West Sussex, U.K.;; Ames, Iowa,: Blackwell, 2009 Pubbl/distr/stampa **ISBN** 1-282-34366-1 9786612343667 1-4443-1609-5 1-4443-1610-9 Descrizione fisica 1 online resource (239 p.) Collana Innovation in the built environment Altri autori (Persone) SextonMartin <1966-> Disciplina 690.068 Soggetti Construction industry - Research Construction industry - Technological innovations Small business - Technological innovations Building - Technological innovations Lingua di pubblicazione Inglese **Formato** Materiale a stampa Livello bibliografico Monografia Note generali Description based upon print version of record. Nota di bibliografia Includes bibliographical references and index. Nota di contenuto Innovation in Small Professional Practices in the Built Environment; Contents: About the Authors: Foreword: Chapter 1 Introduction: 1.1 Background; 1.2 Research Problem; 1.3 Summary and Link; Chapter 2 Key Issues from the Literature; 2.1 Introduction; 2.2 Conceptualisation of Small Professional Practices; 2.3 Definitional Debate on Innovation; 2.4 Market- and Resource-Based View of Innovation; 2.5 Knowledge-Based View of Innovation; 2.6 Key Managerial Challenges for Innovation: 2.7 Key Research Questions: 2.8 Summary and Link: Chapter 3 Knowledge-Based Innovation Model: 3.1 Introduction 3.2 Description of Knowledge-Based Innovation Model3.3 Continuous Improvement Gap Analysis Framework; 3.4 Research Hypotheses; 3.5 Summary and Link; Chapter 4 Case Study Methodology; 4.1 Introduction; 4.2 Overall Research Process; 4.3 Case Study Design; 4.4 Research Techniques: Qualitative Data Collection Techniques; 4.5 Research Techniques: Qualitative Data Analysis Techniques: 4.6

Validation - Triangulation Strategy; 4.7 Summary and Link; Chapter 5 Case Study - Exploratory Phase; 5.1 Introduction; 5.2 Background of

the Case Study Company

Report; Index

5.3 Case Study Firm Perception of Knowledge, Innovation, HC, SC and RC5.4 Description of Identified Company Innovations; 5.5 Mode 1: Explorative Innovation Analysis; 5.6 Mode 2: Exploitative Innovation Analysis; 5.7 Summary and Link; Chapter 6 Case Study - Action Research Phase; 6.1 Introduction; 6.2 Diagnosis; 6.3 Action Planning; 6.4 Action Taking: 6.5 Action Evaluation: 6.6 Specifying Learning: 6.7 Summary and Link; Chapter 7 Discussion; 7.1 Introduction; 7.2 Types of Knowledge-Based Innovation; 7.3 Hypothesis 1: Knowledge-Based Resources; 7.4 Hypothesis 2: Capabilities 7.5 Meta-Hypothesis: Knowledge Capital 7.6 Summary and Link; Chapter 8 Conclusions; 8.1 Introduction; 8.2 Contribution to Innovation Theory; 8.3 Comment on Research Problem; 8.4 Comment on Research Questions; 8.5 Key Limitations and Future Research; 8.6 Theoretical and Practical Implications; 8.7 Policy Implications; References; Appendices: Appendix A: List of Company Documentation: Appendix B: Cooperation Proposal; Appendix C: Interview Cooperation Proposal;

## Sommario/riassunto

From the book's Foreword by Trevor Mole, Managing Director, Property Tectonics; President of the European Association of Building Surveyors and Construction Experts: 'Shu-Ling and Martin have built on their research work and that of others to produce an understandable and readable insight into innovation in small professional service firms. They have successfully unravelled the complex behavioural and organisational forces taking place and created a framework to help practitioners understand the issues and to fashion the right environment in which to foster innovation and deliver economic

Appendix D: Interview Protocol; Appendix E: Company General Finding