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| Nota di contenuto | Intro Transportation Project Management Contents 1 Project Management 101 1.1 Introduction 1.2 Triple Constraint 1.3 The Project Management Plan 1.4 Organizational Basics 1.5 A Look Ahead 2 Project Development Process 2.1 Safety First 2.2 Overview 2.3 Scoping Phase 2.4 Preliminary Design Phase 2.5 Detailed Design Phase 2.6 Final Design and Right-of-Way Acquisition Phase 2.7 Advertise Plans 3 Budgets and Estimates 3.1 Overview 3.2 The Basics 3.3 Types of Estimates 3.4 Managing the Budget 3.5 Performance Metrics 4 Scope 4.1 Scoping Process 4.2 Schedule and Budget Baselines 4.3 Roles and Responsibilities 4.4 Scope Management 5 Schedule 5.1 Critical Path Method (CPM) 5.2 Schedule Management Plan 5.3 Scheduling Issues 6 Managing Risk 6.1 Why Risk Management Matters 6.2 Risk Management Plan 6.3 Risk Identification 6.4 Risk Analysis 6.5 Risk Responses 6.6 Monitoring Risks 7 Managing Resources 7.1 Developing and Managing a Team 7.2 Personality Assessments 7.3 Resource Planning 7.4 Managing Consultants 8 Managing Quality 8.1 Defining Quality 8.2 Monitoring and Controlling Quality 8.3 Measuring Quality 8.4 The Costs of Quality 9 Communications 9.1 Project Communications |

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-- 9.2 Stakeholder Involvement and the Stakeholder Engagement Plan -- 9.3 Media Relations -- 10 Controlling the Project -- 10.1 Managing Expectations -- 10.2 Monitor/Control the Project -- 10.3 Change Management -- 10.4 Balancing Innovation - Performance-Based Design -- 10.5 Goals and OKRs -- 10.6 Project Management Methodologies --10.7 Performance Metrics -- 11 PM Soft Skills -- 11.1 The Importance of Soft Skills -- 11.2 Characteristics of a Successful PM -- 11.3 Meetings -- 11.4 Time Management -- 11.5 Influence Management. 11.6 Advancing and Refuting Arguments -- 11.7 Professional Development -- 12 Real-World Challenges -- 12.1 Ethics -- 12.2 Project Continuity -- 12.3 Managing Chaos -- 12.4 Surviving an Audit -- 12.5 Scaling Project Approaches -- 12.6 Guidance Pyramid -- 12.7 Planning Fallacy -- 12.8 Closing Thoughts -- Index -- EULA. Approachable guide combining project management principles and proven best practices applied to transportation projects Transportation Project Management is a comprehensive and approachable work providing practical guidance on all aspects of managing transportation projects. It covers project management principles, practical applications, and proven best practices, all tailored specifically to the unique workflows of developing and designing transportation projects, from inception through to advertisement for construction. Detailed themes include technical competencies, industry constraints, organizational opportunities, and the range of soft skills necessary to be an effective leader in this role. This timely publication responds to recent trends in the industry, as transportation organizations become more project-centric in their strategic approach, to enable more efficient project and program delivery amidst increased spending on infrastructure. Some topics covered in Transportation Project Management include: The "Triple Constraint" of budget, scope, and schedule, and meaningful change management The transportation Project Development Process and its unique interdependencies, opportunities, and constraints Creating your project management plan. a living document providing guidance and clarification on how the project will be managed during development Organizational structures, establishing and understanding how your organization operates, including who makes what decisions Understanding the fundamental differences between projects, programs, and portfolios, enabling successful project management within any organizational structure Critical Project Management soft skills, including communication, time management, leading meetings, stakeholder engagement, influence management, and managing expectations Developing and leading focused, efficient, and effective project teams Partnering with consultants to manage risks, drive development, and increase quality Aimed at professional transportation project managers in both the public and private sectors, along with engineering undergraduate and graduate students in related programs of study, Transportation Project Management provides the foundations for practitioners to become great transportation project managers.

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