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Front Matter -- Part I The Cultural Landscape -- Construction Cultures: Sources, Signs, and Solutions of Toxicity / Stewart Clegg, Martin Loosemore, Derek Walker, Alfons Marrewijk, Shankar Sankaran -- Organising Occupational Health, Safety, and Well-Being in Construction: Working to Rule or Working Towards Well-Being? / Jing Xu, Yanga Wu -- Part II Wider Integration -- Systems Integration in Construction: An Open-Ended Challenge for Project Organising / Jennifer Whyte, Andrew Davies -- Organising Project Finance / D'Maris Coffman, John Kelsey -- Organising for Digital Transformation: Ecosystems, Platforms, and Future States / Bethan Morgan, Eleni Papadonikolaki, Tim Jaques -- A Resilience Perspective on Governance for Construction Project Delivery / Nils OE Olsson, Ole Jonny Klakegg -- Part III The Firm-Project Interface -- Organising Construction Firms / Hedley Smyth -- Aligning Construction Projects with Strategy / Catherine Killen, Shankar Sankaran, Stewart Clegg, Hedley Smyth -- Urban Development Project Ecologies - An Organisational Routines Perspective / Susanna Hedborg -- Reflective Practices and Learning in Construction Organisations via Professional Communities of Practice / Meri Duryan -- Part IV Inside the Project -- The Use of Collaborative Space and Socialisation Tensions in Inter-Organisational Construction Projects / Kirsi Aaltonen, Virpi Turkulainen -- On the Synchronisation of Activities During Construction Projects / Tuomas Ahola -- Organising Beyond the Hierarchy - A Network Management Perspective / Huda Almadhoob -- Procurement, Collaboration, and the Role of Dialogue / Simon Addyman -- Author Biographies -- Index

In Construction Project Organising, an authoritative team of construction researchers delivers a comprehensive exploration of the many organisational processes and forms that can be found in construction project organising and the many dimensions that can influence these forms. The authors examine these dimensions, detailing their importance to projects and enabling managers to respond to calls by industry professionals for more collaborative forms of organising that focus on value creation. The book investigates the relationship between structure and action, and how patterns of action are created, recreated and maintained by scrutinising the myriad of organisational arrangements between clients, financiers, design teams, contractors, stakeholders and supply chains. It also discusses different concepts in the development and management of construction project organisations, including formation and maintenance issues.