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Nota di contenuto	The Student Leadership Challenge: Five Practices for Becoming an Exemplary Leader; Copyright; Contents; Important Information About the Student Leadership Practices Inventory® Self Online; Preface: Making Extraordinary Things Happen with Others; The Student Leadership Challenge; A Guide for Student Leaders; Chapter 1: Introduction: When People Are at Their Best as Leaders; The Five Practices of Exemplary Leadership; Model the Way; Inspire a Shared Vision; Challenge the Process; Enable Others to Act; Encourage the Heart; The Ten Commitments of Exemplary Leadership The Five Practices Make a Difference You Make a Difference; Notes; Practice 1: Model the Way; Chapter 2: Commitment #1: Clarify Values; Find Your Voice; Let Your Values Guide You; Say It in Your Own Words; Clarify Values to Spark Commitment; Affirm Shared Values; Give People Reasons to Care; Forge Unity, Don't Force It; Take Action: Clarify Values; Notes; Chapter 3: Commitment #2: Set the Example; Live the Shared Values; Spend Your Time and Attention Wisely; Watch Your Language; Ask Purposeful Questions; Seek Feedback; Teach Others to Model the Values; Confront Critical Incidents; Tell Stories Reinforce Through Systems and Processes Take Action: Set the Example; Notes; Practice 2: Inspire a Shared Vision; Chapter 4:

Commitment #3: Envision the Future; Imagine the Possibilities; Reflect on Your Past; Attend to the Present; Imagine the Future; Feel Your Passion; Find a Common Purpose; Listen Deeply to Others; Make It a Cause for Commitment; Look Forward in Times of Rapid Change; Take Action: Envision the Future; Notes; Chapter 5: Commitment #4: Enlist Others; Appeal to Common Ideals; Connect to What's Meaningful to Others; Take Pride in Being Unique
Align Your Dream with the People's Dream Animate the Vision; Use Symbolic Language; Make Images of the Future; Practice Positive Communication; Express Your Emotions; Speak Genuinely; Take Action: Enlist Others; Notes; Practice 3: Challenge the Process; Chapter 6: Commitment #5: Search for Opportunities; Seize the Initiative; Make Something Happen; Encourage Initiative in Others; Challenge with Purpose; Exercise Outsight; Look Outside Your Experience; Look Out for Good Ideas; Treat Every Experience as an Adventure; Take Action: Search for Opportunities; Notes
Chapter 7: Commitment #6: Experiment and Take Risks Generate Small Wins; Break It Down; Build Psychological Hardiness; Learn from Experience; Be an Active Learner; Create an Environment for Learning; Strengthen Resilience; Take Action: Experiment and Take Risks; Notes; Practice 4: Enable Others to Act; Chapter 8: Commitment #7: Foster Collaboration; Create a Climate of Trust; Be the First to Trust; Show Concern for Others; Share Knowledge and Information; Facilitate Relationships; Develop Cooperative Goals and Roles; Support Standards of Reciprocity; Structure Projects to Promote Joint Effort
Support Face-to-Face Interactions

Sommario/riassunto

JAMES KOUZES and BARRY POSNER have been working together for more than thirty years, studying leaders, researching leadership, conducting leadership development seminars, and serving as leaders themselves in various capacities. They are coauthors of the award-winning, best-selling book *The Leadership Challenge*.
