1. Record Nr. UNINA9910827945203321 Autore Jordan John Patrick **Titolo** Leadership in agriculture: case studies for a new generation / / John Patrick Jordan ... [et al.] College Station, : Texas A&M University Press, 2013 Pubbl/distr/stampa **ISBN** 1-60344-961-2 Edizione [1st ed.] Descrizione fisica 1 online resource (260 p.) Collana Texas A&M AgriLife Research and Extension Service series Altri autori (Persone) JordanJohn Patrick Disciplina 630.68 Soggetti Agricultural administration - United States Agriculture and state - European Union countries - Decision making Leadership - United States Lingua di pubblicazione Inglese **Formato** Materiale a stampa Livello bibliografico Monografia Note generali Description based upon print version of record. Nota di bibliografia Includes bibliographical references and index. Nota di contenuto Leadership in the agricultural environment -- Character: the bedrock of leaders and leadership -- Case studies: How leadership can make a

difference -- Facing down nature: how a regional lab survived Hurricane Katrina (addressing physical crises) -- Exerting ag leadership in distributed geographic locations (coordinating dispersed units within one organization) -- Closing and relocating facilities and terminating programs (leadership challenges with organizational restructuring) --National Research Initiative: creating a shared leadership vision (bringing about a new solution) -- Battling Formosan subterranean termites (forging a new approach) -- Gathering of the agricultural clan (bringing leaders together without central authority) -- Monsanto: how one company saw the future and transformed to seize it (leadership's role in a significant change) -- Enhancing leadership in the state agricultural experiment stations (cultivating new leadership) --Development of the Council for Agricultural Science and Technology (CAST) (enhancing a better understanding of agricultural science and technology) -- Lessons learned from case studies -- Making leadership work for you -- Appendixes: How does the scientific agricultural system work? -- Appendix A. The land-grant system: a key to America's dream? how does it function? -- Appendix B. The USDA's Agricultural Research Service: focus on national and international issues -- Appendix C. The industrial approach to research: diverse foci linked

to industrial economic effects -- Notes.

Sommario/riassunto

In a world facing chronic and increasing shortages in food crops and natural resources, visionary leadership in agriculture becomes more and more critical for building and maintaining a sustainable future. It is of paramount importance that the dynamic and challenging evolution in agriculture over the last century and a half be met today with imaginative leadership in virtually all aspects of activities and organizations involved. Leadership in Agriculture: Case Studies for a New Generation focuses on key characteristics and elements of leadership. Using case studies from