Record Nr. UNINA9910827862603321 Autore Huybrechts Benjamin <1981-, > Titolo Fair trade organizations and social enterprise : social innovation through hybrid organization models / / Benjamin Huybrechts New York:,: Routledge,, 2012 Pubbl/distr/stampa **ISBN** 1-136-33031-3 1-280-66528-9 9786613642219 1-136-33032-1 0-203-12191-0 Edizione [1st ed.] Descrizione fisica 1 online resource (261 p.) Routledge studies in management, organizations, and society;;17 Collana BUS070010BUS068000BUS072000 Classificazione Disciplina 382 Soggetti International trade - Moral and ethical aspects Competition, Unfair - Moral and ethical aspects Fair trade associations Lingua di pubblicazione Inglese **Formato** Materiale a stampa Livello bibliografico Monografia Note generali Description based upon print version of record. Nota di bibliografia Includes bibliographical references (p. [213]-238) and index. Nota di contenuto pt. 1. Diverse and innovative organizational models in a hybrid field -pt. 2. Theoretical perspectives -- pt. 3. Managing hybridity in fair trade. "For several decades, Fair Trade Social Enterprises have been pioneers Sommario/riassunto in the conception and implementation of a still relatively new concept " Fair Trade (FT)" creating a movement which has challenged mainstream trading practices and offered development opportunities for disadvantaged producer groups in the South. Starting from a niche market aimed at convinced customers, FT has expanded and entered mainstream retailing outlets, growing in visibility and market share, while simultaneously experiencing internal debates and divisions. While pioneer Fair Trade Social Enterprises in the early years were largely nonprofit organizations relying on voluntary work, they have become increasingly diversified in terms of organizational models and strategies. Indeed, they've adopted diverse types of legal forms and governance models, experimenting with various and often innovative

combinations of the multiple dimensions of FT: the commercial activity

(trading of FT products), the social mission (support to producers), and the explicit or implicit political message (often expressed through education and advocacy). This book builds a typology of Fair Trade Social Enterprises based on their organizational models and strategies. This typology is built thanks to an empirical study including 57 Fair Trade Social Enterprises across Europe. Author Benjamin Huybrechts further examines how the different types of these combine the economic, social, and political dimensions of FT, and how they manage the possible tensions between these dimensions. Finally, Fair Trade Organizations and Social Enterprise proposes a range of theoretical approaches allowing for various interpretations of the diversity among them as well as the links between the organizational models and the strategies that these models enable. "--