1. Record Nr. UNINA9910827525803321 Autore Kowalski Theodore J. Titolo The school principal: visionary leadership and competent management // Theodore J. Kowalski New York:,: Routledge,, 2010 Pubbl/distr/stampa **ISBN** 1-135-15684-0 1-135-15685-9 1-282-65981-2 9786612659812 0-203-85739-9 Descrizione fisica 1 online resource (272 p.) Disciplina 371.2/011 Soggetti School principals - United States School management and organization - United States Educational leadership - United States Lingua di pubblicazione Inglese **Formato** Materiale a stampa Livello bibliografico Monografia Note generali Description based upon print version of record. Nota di bibliografia Includes bibliographical references and index. Nota di contenuto Book Cover; Title; Copyright; Contents; Detailed Contents; Figures; Tables: Interface of EICC Standards and Book Chapters: Preface: PART I Schools and Principals; CHAPTER 1 Complex Nature of Schools; CHAPTER 2 Principal Roles and Responsibilities; CHAPTER 3 Effective Schools for All Students: PART II leadership Expectations; CHAPTER 4 Principal Behavior and Instructional leadership: CHAPTER 5 Organizing and Evaluating Instructional Programs; CHAPTER 6 Building and Maintaining Relationships; PART III Managerial Responsibilities; **CHAPTER 7 Managing Material Resources** CHAPTER 8 Managing Human ResourcesCHAPTER 9 Managing Pupil Services; CHAPTER 10 Providing a Safe School Environment; PART IV Vital aspects of Practice; CHAPTER 11 Problem Solving and Decision Making; CHAPTER 12 Collaborative Efforts for School Improvement; CHAPTER 13 Commitment to Being a School Administrator; Notes; References; Index

Over the past two decades, efforts to improve schools have significantly

modified role expectations for principals. Today, school-level

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administrators are expected to be both visionary leaders and competent managers. Based on the conviction that administration is an amalgam of leadership and management, The School Principal emphasizes the need for practitioners to apply conceptual skills to make ""what to do"" decisions, to apply technical skills to make ""how to do"" decisions, and to apply relational skills to engage in democratic decision making. Kowalski frames th