Record Nr. UNINA9910826812803321 Progress in improving project management at the Department of Energy **Titolo** : 2002 assessment // Committee for Oversight and Assessment of U.S. Department of Energy Project Management, Board on Infrastructure and the Constructed Environment, Division on Engineering and Physical Sciences, National Research Council of the National Academies Washington, D.C., : National Academy Press, c2003 Pubbl/distr/stampa **ISBN** 1-280-17984-8 9786610179848 0-309-50607-7 Edizione [1st ed.] 1 online resource (125 p.) Descrizione fisica Project management - United States Soggetti Administrative agencies - United States Lingua di pubblicazione Inglese **Formato** Materiale a stampa Livello bibliografico Monografia Nota di bibliografia Includes bibliographical references. Nota di contenuto Frontmatter -- Contents -- Acronyms and Abbreviations -- Executive Summary -- 1 Introduction -- 2 Core Competencies -- 3 DOE Order O 413.3 and the Program and Project Management Manual -- 4 Human Capital -- 5 DOE's Role As Owner -- 6 DOE Project Management Culture -- 7 Readiness to Proceed for First-of-a-Kind Projects -- 8 Project Cycle Time Reduction -- 9 Acquisition and Contracting -- 10 Recognizing Project Management Successes -- Appendixes --APPENDIX A Statement of Task -- APPENDIX B Biographies of Committee Members -- APPENDIX C Committee Fact Finding and Briefing Activities and Documents Reviewed October 2001 Through October 2002 -- APPENDIX D Characteristics of Effective Owners' Representatives -- APPENDIX E Key Questions for Readiness to Proceed

-- APPENDIX F Building Flexibility into Projects to Manage Uncertainty.