Record Nr. UNINA9910825785903321 Autore Lawler Edward E Titolo Management reset: organizing for sustainable effectiveness / / Edward E. Lawler and Christopher G. Worley; foreword by Michael Crooke San Francisco, : Jossey-Bass, 2011 Pubbl/distr/stampa 1-118-00844-8 **ISBN** 1-283-02623-6 9786613026231 1-118-00842-1 Edizione [1st ed.] Descrizione fisica 354p Altri autori (Persone) WorleyChristopher G Disciplina 658.4/08 Soggetti Management Organizational effectiveness Sustainable development Lingua di pubblicazione Inglese **Formato** Materiale a stampa Livello bibliografico Monografia Description based upon print version of record. Note generali Nota di bibliografia Includes bibliographical references and index. Nota di contenuto Intro -- Management Reset: Organizing for Sustainable Effectiveness --Contents -- Foreword -- Preface: From Change to Sustainable Effectiveness -- 1: Time for a Reset -- 2: Sustainable Management --Part One: The Way Value Is Created -- 3: Strategies for Sustainable Effectiveness -- 4: Developing a Strategy -- Part Two: The Way Work Is Organized -- 5: Board Governance -- 6: Structures for Sustainable Effectiveness -- 7: Sustainable Work Systems -- Part Three: The Way People Are Treated -- 8: Managing Performance -- 9: Reward Systems -- 10: Managing Talent -- Part Four: The Way Behavior Is Guided --11: Leading, Managing, and Following -- 12: Transforming to Sustainable Management -- Notes -- Acknowledgments -- The Authors -- Index. Sommario/riassunto "Provocative new management principles and practices that create effective organizations for shareholders and society. Management experts Lawler and Worley have developed a set of management principles that enable organizations to be both successful and

responsible. Existing command & control and high-involvement management styles depend too much on stable conditions and focus

too narrowly on economic outcomes. They convincingly argue that we need to "reset" our approach to management to one that fits today's demanding business environment. Starting with a change in how success is measured and a more realistic view of risk, Lawler and Worley take us through how strategy, governance, organization structure and talent should be managed. The result is an organization that can reliable produce financial, social, and ecological results. Includes illustrative lessons from Microsoft, Cisco, Netflix, DaVita, Starbucks, Nokia, and the U.S. Secret Service. Offers clear prescriptions for managers who want to organize for sustainable performance effectiveness. Lawler and Worley are the authors of the bestselling Built to Change. Lawler and Worley outline why and how the current practice of management must change in order for organizations to achieve sustained organizational effectiveness."--