Record Nr. UNINA9910825708603321 Autore Kramer Michael W Titolo Managing uncertainty in organizational communication / / Michael W. Kramer Pubbl/distr/stampa Mahwah, N.J., : Lawrence Erlbaum Associates Publishers, 2004 **ISBN** 1-282-32110-2 9786612321108 1-4106-0985-5 Edizione [1st ed.] Descrizione fisica 1 online resource (264 p.) LEA's communication series Collana Disciplina 658.4/5 Soggetti Communication in organizations Uncertainty (Information theory) Lingua di pubblicazione Inglese **Formato** Materiale a stampa Livello bibliografico Monografia Note generali Description based upon print version of record. Nota di bibliografia Includes bibliographical references (p. 219-230) and indexes. Nota di contenuto Contents; Preface; 1 Introduction and Rationale; 2 Uncertainty Reduction Theory in Interpersonal Contexts; 3 Uncertainty in Group and Organizational Contexts; 4 A Theory of Managing Uncertainty: A New Model; 5 Cognitive and Behavioral Processes for Managing Uncertainty: A Qualitative Study of Car Salespeople; 6 The Influence of Competing Motives on Managing Uncertainty: Responses to Organizational Scenarios: 7 A Textual Analysis of Managing Uncertainty: A Reanalysis of the Lucille Burger Story; 8 Implications and Conclusions; References; Appendix: Author Index: Subject Index In this book, Michael W. Kramer applies uncertainty reduction theory Sommario/riassunto (URT)--a key theory in current communication scholarship--to the context of organizational communication. Examining URT and the range of research applicable to organizational settings, Kramer proposes a groundbreaking theory of managing uncertainty (TMU), which synthesizes prior research while also addressing its criticisms. Examples are provided to illustrate the principles of the TMU at both the individual and collective (group/organizational) levels of analysis. Original studies based on the theory show that it provides a