1. Record Nr. UNINA9910825149003321 Autore Kerzner Harold Titolo Project recovery: case studies and techniques for overcoming project failure / / Harold Kerzner Pubbl/distr/stampa Hoboken, New Jersey:,: Wiley,, 2014 ©2014 **ISBN** 1-118-84161-1 1-118-80917-3 1-118-80912-2 Descrizione fisica 1 online resource (338 p.) Disciplina 658.4/04 Soggetti Project management Lingua di pubblicazione Inglese **Formato** Materiale a stampa Monografia Livello bibliografico Note generali Includes index. Includes bibliographical references and index. Nota di bibliografia Nota di contenuto Project Recovery: Case Studies and Techniques for Overcoming Project Failure: Copyright: Contents: Preface: Chapter 1: Understanding Success and Failure: 1.0 Introduction: 1.1 Success: Historical Perspective; 1.2 Early Modifications to Triple Constraints; 1.3 Primary and Secondary Constraints; 1.4 Prioritization of Constraints; 1.5 From Triple Constraints to Competing Constraints: 1.6 Future Definitions of Project Success; 1.7 Different Definitions of Project Success; 1.8 Understanding Project Failure; 1.9 Degrees of Project Failure; 1.10 Other Categories of Project Failure 1.11 Summary of Lessons Learned Chapter 2: Causes of Project Failure; 2.0 Introduction; 2.1 Facts About Project Failure; 2.2 Causes of Project Failure: 2.3 Schedule Failure: 2.4 Failures Due to Unknown Technology: 2.5 Project Size and Success/Failure Risk; 2.6 Failure Due to Improper Critical Failure Factors; 2.7 Failure to Establish Tracking Metrics; 2.8 Failing to Recognize Early Warning Signs; 2.9 Improper Selection of Critical Team Members; 2.10 Uncertain Rewards; 2.11 Estimating Failures; 2.12 Staffing Failures; 2.13 Planning Failures; 2.14 Risk Management Failures 2.15 Management Mistakes 2.16 Lacking Sufficient Tools; 2.17 Failure

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Sommario/riassunto

Best practices for picking up the pieces when projects fail There are plenty of books available offering best practices that help you keep your projects on track, but offer guidance on what to do when the worst has already happened. Some studies show that more than half of all large-scale project fail either fail completely, or at least miss targeted budget and scheduling goals. These failures cost organizations time, money, and labor. Project Recovery offers wise guidance and real-world best practices for saving failed projects and recovering as much value as possible