Record Nr. UNINA9910824880503321 Autore Forman John P. <1958-> Titolo Integral leadership: the next half-step // John P. Forman and Laurel A. Ross Pubbl/distr/stampa Albany, : Excelsior Editions, c2013 **ISBN** 1-4619-2926-1 1-4384-4627-6 Edizione [1st ed.] Descrizione fisica 1 online resource (234 p.) Collana SUNY series in integral theory RossLaurel A. <1958-> Altri autori (Persone) 658.4/092 Disciplina Soggetti Leadership Lingua di pubblicazione Inglese **Formato** Materiale a stampa Livello bibliografico Monografia Note generali Description based upon print version of record. Nota di bibliografia Includes bibliographical references and index. Nota di contenuto The pending second axial age -- Necessary leadership -- A platform for dialogue -- Integral basics -- The behavioral quadrant -- The structural quadrant -- The intentional quadrant -- The cultural quadrant -- Putting the quadrants all together -- As easy as walking. This groundbreaking book offers leaders a way to determine what Sommario/riassunto theories, models, and tools best meet the needs of their organizations. Authors and organizational consultants John P. Forman and Laurel A. Ross know leaders are awash in business theory, often coming from well-thumbed bestsellers. But how do you match promising theories to real people and circumstances? Using the insights of Integral Theory, particularly Ken Wilber's AQAL framework, the authors provide a simple vet elegant outline that appreciates and engages a wide range of leadership theories and techniques. Four major leadership styles emerge: the Impulsive, Diplomatic, Achiever, and Pluralistic approaches. The authors describe the presuppositions, characteristics, advantages, and disadvantages of each using a variety of real-life examples of individual leaders and organizations. Forman and Ross propose an emerging Integral perspective and suggest integral modes of performance management, change management, and teamwork.

Ultimately, the Integral perspective gives leaders the insight and

rapidly changing world.

flexibility to use a range of resources to meet organizational needs in a