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Autore	Charlesworth David
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Nota di contenuto	Acknowledgments Preface What is decision analysis? And why should I care? How to start framing a DA problem: how can we work together? The objectives hierarchy: what do we want? Decisions and alternatives: what can we do? Influence diagrams: what do we know? Uncertainty assessment: the boundary between known and unknown Building a deterministic model: time to run the numbers Tornado diagrams: figuring out what is important Cumulative probability: looking at the range of outcomes Value of information: how much is it worth to know? Multiattribute decision analysis: there's more to life than money Other topics: more things to think about Notes References Index.
Sommario/riassunto	Everybody has to make decisionsthey are unavoidable. Yet we receive little or no education or training on how to make decisions. Business decisions can be difficult: which people to hire, which product lines or facilities to expand and which to sell or shut down, which bid or proposal to accept, which process to implement, how much R&D to invest in, which environmental projects should receive the highest priority, and so on. Even if you make the correct decision, you still have to get buy-in and commitment from your team, other management, and key stakeholders to successfully implement the decision. Personal decisions can be even more difficult: which college to attend, who to date, who to marry, which automobile to buy, which house to buy,

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whether to change jobs or not, where to go on vacation, when and where to retire, how to handle and treat a serious illness or health problem, and so on. Decision analysis (DA) is a time-tested set of tools (mental frameworks) which will help you and the teams you work with clarify and reach alignment on goals and objectives and understand trade-offs in reaching those goals, develop and examine alternatives, systematically analyze the effects of risk and uncertainty, and maximize the chances of achieving your goals and objectives.