Record Nr. UNINA9910824170203321 The governance of not-for-profit organizations [[electronic resource] /] **Titolo** / edited by Edward L. Glaeser Pubbl/distr/stampa Chicago;; London,: University of Chicago Press, 2006 **ISBN** 1-281-12566-0 9786611125660 0-226-29786-1 Edizione [1st ed.] Descrizione fisica 1 online resource (256 p.) Collana A National Bureau of Economic Research conference report Altri autori (Persone) GlaeserEdward L <1967-> (Edward Ludwig) Disciplina 658/.048 Soggetti Nonprofit organizations - Management Nonprofit organizations Lingua di pubblicazione Inglese **Formato** Materiale a stampa Livello bibliografico Monografia Note generali Originally published: 2003. Nota di bibliografia Includes bibliographical references and indexes. Nota di contenuto Front matter -- Contents -- Acknowledgments -- Introduction -- 1. Ownership Form and Trapped Capital in the Hospital Industry -- 2. Does Governance Matter? The Case of Art Museums -- 3. HMO Penetration, Ownership Status, and the Rise of Hospital Advertising --4. Objective Functions and Compensation Structures in Nonprofit and For-Profit Organizations: Evidence from the "Mixed" Hospital Industry -- 5. A Renaissance Instrument to Support Nonprofits: The Sale of Private Chapels in Florentine Churches -- 6. Theories of Firm Behavior in the Nonprofit Sector: A Synthesis and Empirical Evaluation -- 7. The Role of Nonprofit Endowments -- Contributors -- Author Index --Subject Index Sommario/riassunto Not-for-profit organizations play a critical role in the American economy. In health care, education, culture, and religion, we trust notfor-profit firms to serve the interests of their donors, customers, employees, and society at large. We know that such firms don't try to maximize profits, but what do they maximize? This book attempts to answer that question, assembling leading experts on the economics of the not-for-profit sector to examine the problems of the health care industry, art museums, universities, and even the medieval church.

Contributors look at a number of different aspects of not-for-profit

operations, from the problems of fundraising, endowments, and governance to specific issues like hospital advertising. The picture that emerges is complex and surprising. In some cases, not-for-profit firms appear to work extremely well: competition for workers, customers, and donors leads not-for-profit organizations to function as efficiently as any for-profit firm. In other contexts, large endowments and weak governance allow elite workers to maximize their own interests, rather than those of their donors, customers, or society at large. Taken together, these papers greatly advance our knowledge of the dynamics and operations of not-for-profit organizations, revealing the underexplored systems of pressures and challenges that shape their governance.