1. Record Nr. UNINA9910823641403321 Autore Skrentny John David Titolo After civil rights: racial realism in the new American workplace / / John D. Skrentny Princeton, New Jersey:,: Princeton University Press,, 2014 Pubbl/distr/stampa **ISBN** 0-691-16812-1 1-4008-4849-0 Edizione [Course Book] Descrizione fisica 1 online resource (415 p.) Disciplina 331.13/30973 Civil rights - United States Soggetti Civil service - United States Discrimination in employment - United States Race discrimination - United States Lingua di pubblicazione Inglese **Formato** Materiale a stampa Livello bibliografico Monografia Description based upon print version of record. Note generali Includes bibliographical references and index. Nota di bibliografia Nota di contenuto Front matter -- Contents -- List of Figures and Tables -- Preface --Chapter 1. Managing Race in the American Workplace -- Chapter 2. Leverage -- Chapter 3. We the People -- Chapter 4. Displaying Race for Dollars -- Chapter 5. The Jungle Revisited? -- Chapter 6. Bringing Practice, Law, and Values Together -- Notes -- Index Sommario/riassunto What role should racial difference play in the American workplace? As a nation, we rely on civil rights law to address this question, and the monumental Civil Rights Act of 1964 seemingly answered it: race must not be a factor in workplace decisions. In After Civil Rights, John Skrentny contends that after decades of mass immigration, many employers, Democratic and Republican political leaders, and advocates have adopted a new strategy to manage race and work. Race is now relevant not only in negative cases of discrimination, but in more positive ways as well. In today's workplace, employers routinely practice "racial realism," where they view race as real--as a job qualification. Many believe employee racial differences, and sometimes immigrant status, correspond to unique abilities or evoke desirable reactions from

clients or citizens. They also see racial diversity as a way to increase workplace dynamism. The problem is that when employers see race as

useful for organizational effectiveness, they are often in violation of civil rights law. After Civil Rights examines this emerging strategy in a wide range of employment situations, including the low-skilled sector, professional and white-collar jobs, and entertainment and media. In this important book, Skrentny urges us to acknowledge the racial realism already occurring, and lays out a series of reforms that, if enacted, would bring the law and lived experience more in line, yet still remain respectful of the need to protect the civil rights of all workers.