Record Nr. UNINA9910823057903321 Autore Allen Richard Titolo Managing and controlling extrabudgetary funds / / prepared by Richard Allen and Dimitar Radev [Washington, D.C.?], : International Monetary Fund, 2006 Pubbl/distr/stampa **ISBN** 1-4623-5584-6 1-4519-9237-8 1-283-51709-4 9786613829542 1-4519-0999-3 Edizione [1st ed.] Descrizione fisica 1 online resource (31 p.) IMF working paper; ; WP/06/286 Collana Altri autori (Persone) RadevDimitar Soggetti Fiscal policy Financial management - Economic aspects Lingua di pubblicazione Inglese **Formato** Materiale a stampa Livello bibliografico Monografia "December 2006." Note generali Nota di bibliografia Includes bibliographical references (p. 28-29). ""Contents""; ""I. INTRODUCTION""; ""II. DEFINITION, DATA, Nota di contenuto CLASSIFICATION, AND TYPOLOGY OF EBFS""; ""III. WHY DO EBFS EXIST?""; ""IV. THE PROBLEMS CREATED BY EBFS""; ""V. CRITERIA FOR EVALUATING AND REFORMING EBFS""; ""VI. IMPLICATIONS FOR THE ANALYSIS OF FISCAL POLICIES AND PUBLIC FINANCIAL MANAGEMENT""; ""VII. SUMMARY AND CONCLUSION""; ""References"" Sommario/riassunto This paper addresses issues relating to the establishment and financial management of extrabudgetary funds (EBFs), a large group of government entities that on average accounts for 40 to 45 percent of central government expenditure-two-thirds of which represents social security funds-in countries at various stages of development. If improperly designed and managed, EBFs can undermine effective fiscal control. However, they also bring potential benefits in the form of greater autonomy of decision-making in countries with wellestablished governance and financial management systems that have applied the "agency model" of devolved public management and fiscal control. The paper develops a typology of EBFs and argues that EBFs

are frequently created because of failures in the budget system and

political economy factors that need to be recognized and, where possible, corrected. The paper recommends that data on EBFs be consolidated within a unified system of fiscal reporting and proposes an analytical framework that governments might use to evaluate the effectiveness and utility of their EBFs.