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	""Appendix: Constrained Revenues and Expenditures""""Additional Reading and Resources""; ""5. Politics Within Public Budgeting""; ""Different Kinds of Politics""; ""How Public Managers Relate to Different Kinds of Politics""; ""Budgetary Politics"; ""Budgetary Politics and the Budget Cycle""; ""Two Views of Annual Budgetary Politics""; ""Systems of Perspectives, Roles, Resources, and Decisions""; ""Conclusion""; ""Additional Reading and Resources"; ""6. Organizing Concepts for Expenditure Budgets: Formats and Approaches""; ""General Discussion of Formats""; ""Revenue Formats"" ""Lump-Sum Budgeting Approach"":"Line-Item Budgeting Approach""; ""Performance Budgeting Approach"": "Program Budgeting Approach""; ""What-If Budgeting Approach"": "Mixing Approaches"; ""A Commentary on Approaches"'; ""Conclusion"'; ""Additional Reading and Resources""; ""Analytical Techniques in Public Budgeting""; "Political Analysis"; ""Empirical Analysis"; "Cost Analysis"; "System Analysis""; ""Consumers of Analysis"; "Conclusion"; "Additional Reading and Resources"" ""8. Routine Operating Techniques in Public Budgeting"""Accounting"; ""Forecasting"; "Handling Resources"; "Purchasing"; "Dealing With Personnel"; "Additional Reading and Resources"" ""Conclusion"; "Additional Reading and Resources""; ""Dealing With Personnel"; "Additional Reading and Resources"; "9. Economic Explanations in Public Budgeting and Resources"; "9. Economic Explanations in Public Budgeting and Resources"; "9. Economic Explanations in Public Budgeting and Resources"; "9. Economic Explanations"; "Functions"; "Roles"; "Macroeconomics"; "Conclusion"; "Additional Reading and Resources"; ""Index"; "About the Authors"
Sommario/riassunto	Benefiting from the authors' many years of teaching undergraduate and graduate students and practitioners, here is a clear, comprehensive, practice-oriented text for public budgeting courses. Rather than presenting each budgeting concern in mind-numbing detail, the book offers a commonsensical view of public budgeting and its importance to current and future public managers. The text is designed to show readers how managers relate to budgeting and how their actions make a difference in the operation and performance of public organizations. The book covers the historical development of public budgeting budgeting budgeting budgeting budgeting budgeting and budgeting budgeting and budgeting