1. Record Nr. UNINA9910819678503321 Autore Wilson James Q **Titolo** Varieties of police behavior: the management of law and order in eight communities / / by James Q. Wilson Cambridge, MA,: Harvard University Press, 1968 Pubbl/distr/stampa **ISBN** 0-674-04520-3 Edizione [1st ed.] 1 online resource (xiii, 309 pages) Descrizione fisica Collana Publications of the Joint Center for Urban Studies of the Massachusetts Institute of Technology and Harvard University Disciplina 363.2/0973 Soggetti Police - United States Police administration - United States Lingua di pubblicazione Inglese **Formato** Materiale a stampa Livello bibliografico Monografia Nota di bibliografia Includes bibliographical footnotes. Nota di contenuto ""Contents""; ""ONE INTRODUCTION""; ""TWO THE PATROLMAN""; ""The Maintenance of Order""; ""Justice as a Constraint""; ""Some Organizational Consequences""; ""THREE THE POLICE ADMINISTRATOR""; ""Managing Discretion""; ""Critical Events""; ""FOUR POLICE DISCRETION""; ""The Determinants of Discretion""; ""The Eight Communities""; ""The Uses of Discretion""; ""FIVE THE WATCHMAN STYLE""; ""The Organizational Context""; ""Some Consequences""; ""SIX THE LEGALISTIC STYLE""; ""The Organizational Context""; ""Some Consequences""; ""SEVEN THE SERVICE STYLE""; ""The Organizational Context"" ""Some Consequences""""EIGHT POLITICS AND THE POLICE"": ""Politics and the Watchman Style""; ""Politics and the Service Style""; ""Politics and the Legalistic Style""; ""Some Findings from National Data""; ""NINE CONCLUSIONS AND POLICY IMPLICATIONS"; ""Index"" The patrolman has the most difficult, complex, and least understood Sommario/riassunto task in the police department. Much less is known of him than of his better publicized colleague, the detective. In this important and timely book, James Q. Wilson describes the patrolman and the problems he faces that arise out of constraints imposed by law, politics, public opinion, and the expectations of superiors. The study considers how the uniformed officer in eight communities deals with such common

offenses as assault, theft, drunkenness, vice, traffic, and disorderly

conduct. Six of the communities are in New York State: Albany, Amsterdam, Brighton, Nassau County, Newburgh, and Syracuse. The others are Highland Park, Illinois, and Oakland, California. Enforcing laws dealing with common offenses is especially difficult because it raises the question of administrative discretion. Murder, in the eyes of the police, is unambiguously wrong, and murderers are accordingly arrested; but in cases such as street-corner scuffles or speeding motorists, the patrolman must decide whether to intervene (should the scuffle be stopped? should the motorist be pulled over?) and, if he does, just how to intervene (by arrest? a warning? an interrogation?). In most large organizations, the lowest-ranking members perform the more routinized tasks and the means of accomplishing these tasks are decided by superiors, but in a police department the lowest-ranking officer--the patrolman--is almost solely responsible for enforcing those laws which are the least precise, the most ambiguous. Three ways or "styles" of policing--the watchman, the legalistic, and the service styles--are analyzed and their relation to local politics is explored. In the final chapter, Mr. Wilson discusses if and how the patrolman's behavior can be changed and examines some current proposals for reorganizing police departments. He observes that the ability of the patrolman to do his job well may determine our success in managing social conflict and our prospects for maintaining a proper balance between liberty and order. Table of Contents: 1. Introduction 2. THE PATROLMAN The Maintenance of Order Justice as a Constraint Some Organizational Consequences 3. THE POLICE ADMINISTRATOR Managing Discretion Critical Events 4. POLICE DISCRETION The Determinants of Discretion The Eight Communities The Uses of Discretion 5. THE WATCHMAN STYLE The Organizational Context Some Consequences 6. THE LEGALISTIC STYLE The Organizational Context Some Consequences 7. THE SERVICE STYLE The Organizational Context Some Consequences 8. POLITICS AND THE POLICE Politics and the Watchman Style Politics and the Service Style Politics and the Legalistic Style Some Findings from National Data 9. CONCLUSIONS AND POLICY IMPLICATIONS Reviews of this book: [This book] is a departure from the traditional treatise.and actually does take a large and long-awaited step toward revitalizing an exciting and important but inexcusably weak area of political science.--The American Political Science ReviewReviews of this book: This book "must unquestionably become an indispensable study of politics in the American city. It is based on enormous and detailed research. The material is presented in a controlled and disciplined no-nonsense style .-- New York Review of BooksReviews of this book: This is surely one of the most informative books about the police ever written. Varieties of Police Behavior is a rich, sophisticated book by an author unusually able to tackle the comprehensiveness and interdependence of the issues which affect police performance, and his analysis and conclusions have much to teach.--Times Literary SupplementIt is, without doubt, the finest book on the American police ever written, and Professor Wilson is one of our best-known scholars of urban affairs. Rich. full to the brim with increasing details and shrewd insight. Anyone who wants to have an informed opinion about the policeman's relations to law and order ought to read it .-- Irving Kristol