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Nota di contenuto	Understanding portfolio management / Te Wu -- The portfolio life cycle / Panos Chatzipanos -- Portfolio strategic management / Steve Butler, Te Wu, Panos Chatzipanos -- Portfolio governance / Nick Clemens -- Portfolio resource capacity and capability management / Panos Chatzipanos -- Engaging portfolio stakeholders / Te Wu -- Portfolio value management / Debbie McKee -- Portfolio risk management / Nick Clemens and Debbie McKee -- Achieving and sustaining execution excellence through strategic business execution / Te Wu -- Applying systems thinking to portfolio management / Panos Chatzipanos -- Encountering, harnessing, and navigating complexity / Panos Chatzipanos -- Agile portfolio management / Gary Sikma and Nick Clemens -- Dealing with environmental factors and cross-cultural challenges in portfolio management / Panos Chatzipanos -- Current trends in portfolio management / Te Wu.
Sommario/riassunto	Implementing Project Portfolio Management addresses the “how-tos” of portfolio management. A major contribution to a field still evolving, this guide is aligned to The Standard for Portfolio Management – Fourth Edition and provides guidance for implementation. The real value the authors provide in this guide are insights on how to apply the performance management domains covered in the standard that are in

practice today by introducing tools and templates into their discussion. Expansive in range, the management topics addressed include life cycle, strategy, governance, complexity, capacity and capabilities, stakeholders, value, risk, and agile practices in portfolio management. Ultimately, successful portfolio management requires all management levels to support and communicate the value of portfolio management to the organization and stakeholders—from innovation and ideation to selecting the right projects. Far-reaching in its impact on portfolio management practitioners, thinkers, stakeholders, and the wider project management community, this guide envisions the continued transformation of portfolio management with the changing needs of organizations and advances in technology. For that reason, the authors created an accompanying website (www.implementppm.com), which provides a forum for continuing the conversation regarding the concepts and practices of portfolio management.
