Record Nr. UNINA9910819048903321 Titolo Achieving managerial control / / editor, Gerald Vinten [Bradford, England], : Emerald Group Pub., 2004 Pubbl/distr/stampa **ISBN** 1-280-51538-4 9786610515387 1-84544-398-5 Edizione [1st ed.] Descrizione fisica 1 online resource (95 p.) Collana Managerial auditing journa; ; ; v. 19, no. 4, 2004 Altri autori (Persone) VintenGerald 657 Disciplina Soggetti **Auditing** Management Lingua di pubblicazione Inglese **Formato** Materiale a stampa Livello bibliografico Monografia Note generali Description based upon print version of record. Nota di contenuto CONTENTS; EDITORIAL ADVISORY BOARD; Abstracts and keywords; Control self-assessment as a route to organisational excellence A Scottish Housing Association case study; Management accounting practices in selected Asian countries A review of the literature; Impact of ISO 9000 registration on company performance Evidence from Malaysia; Goal characteristics, communication and reward systems, andmanagerial propensity to create budgetary slack; BSQ strategic formulation framework A hybrid of balanced scorecard, SWOT analysis and quality function deployment The evolution of IT auditing and internal control standards in financial statement audits The case of the United StatesA conceptual risk framework for internal auditing in e-commerce; Investment appraisal A new approach; Errata Sommario/riassunto Control self-assessment (CSA) has been discussed as an audit technique, but little practical guidance is available in the UK on the subject. A limited number of public sector organisations have implemented it. This paper describes a case study of CSA implementation in a Scottish Housing Association. The case study details the decision processes that led to the choice of CSA as a favoured audit technique, and the development of CSA skills within the

organisation. This paper examines the broader benefits of a CSA

approach, in terms of performance management and employee empowerment. This paper a