Record Nr. UNINA9910818226903321 Autore Naude Johan Titolo Becoming a leader-coach: a step-by-step guide to developing your people // Johan Naude and Florence Plessier; Stephen Rush, editor; Laura J. Gibson, cover design Greensboro, North Carolina:,: Center for Creative Leadership,, 2014 Pubbl/distr/stampa ©2014 **ISBN** 1-60491-175-1 Edizione [1st edition] Descrizione fisica 1 online resource (36 p.) Collana Ideas Into Action Guidebooks Disciplina 658.4092 Soggetti Leadership Executives - Training of Executive coaching Mentoring in business Lingua di pubblicazione Inglese **Formato** Materiale a stampa Livello bibliografico Monografia Note generali Description based upon print version of record. Nota di bibliografia Includes bibliographical references. ""A Leader's Dual Roles""; ""What Is Leader-Coaching?""; ""The Benefits Nota di contenuto of Leader-Coaching""; ""Ways to Be a Leader-Coach""; ""When to Act As a Leader-Coach""; ""How Do Leaders Coach?""; ""Advice for Leader-Coaches""; ""Informal Coaching Conversations""; ""The Formal Coaching Process""; ""Last Words""; ""Background""; ""Suggested Resources"" Sommario/riassunto Leaders wear multiple hats. Most leaders are comfortable with and effective in the role of managing their direct reports' day-to-day performance. However, many leaders are less clear about the role of developing their direct reports, particularly coaching for development. In CCL's experience, most people want their managers to coach them but say this doesn't happen often enough. This book provides an introduction to the basics of leader-coaching, including a structure and a set of guidelines to conduct effective formal and informal coaching conversations with your direct reports. Leaders are i