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glyphs that may explain much about the city's organization and belief systems. In this groundbreaking book, Annabeth Headrick analyzes Teotihuacan's art and architecture, in the light of archaeological data and Mesoamerican ethnography, to propose a new model for the city's social and political organization. Challenging the view that Teotihuacan was a peaceful city in which disparate groups united in an ideology of solidarity, Headrick instead identifies three social groups that competed for political power-rulers, kin-based groups led by influential lineage heads, and military orders that each had their own animal insignia. Her findings provide the most complete evidence to date that Teotihuacan had powerful rulers who allied with the military to maintain their authority in the face of challenges by the lineage heads. Headrick's analysis also underscores the importance of warfare in Teotihuacan society and clarifies significant aspects of its ritual life, including shamanism and an annual tree-raising ceremony that commemorated the Mesoamerican creation story.