Record Nr. UNINA9910815775203321 The psychology of organizational change: viewing change from the **Titolo** employee's perspective / / edited by Shaul Oreg, Alexandra Michel and Rune Todnem By [[electronic resource]] Cambridge, : CUP, 2013 Pubbl/distr/stampa **ISBN** 9781107348974 (e-book) 9781107020092 (hbk.) 9781107477773 (pbk.) 1-107-23557-X 1-107-35750-0 1-107-47777-8 1-107-34788-2 1-139-09669-9 1-107-34897-8 1-107-34538-3 1-107-34163-9 1-107-34413-1 Descrizione fisica 1 online resource (xvii, 332 p.) : ill Disciplina 302.34 Soggetti Organizational change - Psychological aspects Employees - Psychology Lingua di pubblicazione Inglese **Formato** Materiale a stampa Livello bibliografico Monografia Nota di bibliografia Includes bibliographical references and index. Part I. Introduction -- Part II. The nature of employees' reactions to Nota di contenuto change -- Part III. Predicting employees' reactions to change: individual factors -- Part IV. Predicting employees' reactions to change: organizational factors -- Part V. The role of communication within the process of change -- Part VI. The interplay between change and the organization -- Part VII. Conclusion and commentary -- Index. In a rapidly changing world, with constantly shifting dynamics, Sommario/riassunto

> organizational change may prove essential if businesses are to continue to succeed. The majority of research on organizational change adopts a

macro outlook, focusing on strategic issues from the perspective of the organization and its management. In this volume we undertake a micro perspective, focusing on the individual and, more specifically, the importance of the employees and their reactions to organizational change. This focus expands our understanding of why change initiatives frequently fail. The Psychology of Organizational Change constitutes an essential resource for scholars, students, and practitioners in the field of organizational change and development who strive to understand how to make change work not only for the organization, but also for its members.