Record Nr. UNINA9910815484703321 Autore Evans Paul <1943-, > Titolo Critical leadership: leader-follower dynamics in a public organization / / Paul Evans, John Hassard and Paula Hyde London;; New York:,: Routledge,, 2013 Pubbl/distr/stampa **ISBN** 1-136-26407-8 1-136-26408-6 0-203-10800-0 Descrizione fisica 1 online resource (230 p.) Collana Routledge critical studies in public management;; 13 Routledge critical studies in public management;; 11 Altri autori (Persone) HassardJohn <1953-> HydePaula 352.23/6 Disciplina Soggetti Public administration Leadership Lingua di pubblicazione Inglese **Formato** Materiale a stampa Livello bibliografico Monografia Description based upon print version of record. Note generali Nota di bibliografia Includes bibliographical references and index. Nota di contenuto Cover; Critical Leadership; Title Page; Copyright Page; Table of Contents; List of figures; List of abbreviations; 1 Introduction; Part I Literature, context, methodology and design; 2 Leadership studies; 3 The public sector in context; 4 Methodological considerations; Part II Field research: data illustrations and interpretations; Introduction to Chapters 5-10; 5 The challenge to leadership and the dynamic of ambiguity; 6 The limitations to leadership and the dynamic of the environment; 7 The negotiation of leadership and the dynamic of resource acquisition 8 The balance within leadership and the dynamic of symbiosis9 The negotiation of leadership and the dynamic of politics: 10 The agency of followers and the dynamic of game playing; Part III Discussion and conclusions; 11 Discussion and conclusions; Glossary; Notes; Bibliography: Index Sommario/riassunto Critical approaches to leadership studies have sought to challenge the normative position of leadership as residing solely within the formal

leader and have gone as far as to undermine the traditionally held assumption of leadership as a ""real"" phenomenon. The book offers a

critical account of the nature of leadership and management in modern organizations. Specifically it examines the forces that affect the influence relationships between leaders and followers in public sector organizational settings and thus, how these relationships inform social influence processes. Although the