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Instructions and Common Perception Response Items -- Appendix C: Tallying, Scoring, and Interpreting Scores -- Appendix D: Rationales and Interpretations, Five SDM Undergirding Concepts, and Five SDM Fundamentals -- NOTES -- SELECTED BIBLIOGRAPHY -- INDEX -- A -- B -- C -- D -- E -- F -- G -- H -- I -- J -- K -- L -- M -- N -- O -- P -- Q -- R -- S -- T -- U -- V -- W -- Y -- ABOUT THE AUTHOR.

Sommario/riassunto

Diversity is the reality of America today. Whether you let diversity be a drain on your organization or a dynamic contributor to your mission, vision, and strategy is both a choice and a challenge. Building on the Promise of Diversity gives you the insights and skills you need to navigate through simmering tensions -- and find creative solutions for achieving cohesiveness, connectedness, and common goals. Building on the Promise of Diversity is R. Roosevelt Thomas's impassioned wake-up call to bring diversity management to a wholly new level -- beyond finger-pointing and well-meaning "initiatives" and toward the shared goal of building robust organizations and thriving communities. This original, thoughtful, yet action-oriented book will help leaders in any setting -- business, religious, educational, governmental, community groups, and more -- break out of the status quo and reinvigorate the can-do spirit of making things better. The book includes a deeply felt analysis of the sometimes tangled intersections between diversity management and the Civil Rights Movement and affirmative action agendas . . . a personal narrative that charts Thomas' s own evolution in diversity thinking . . . and a roadmap for mastering the powerful craft of Strategic Diversity Management™, a structured process that helps you: * Realize why multiple activities and good intentions are not enough for achieving sustainable progress. * Recast the meaning of diversity as more than just race and gender, but as any set of differences, similarities, and tensions -- such as workplace functions, product lines, acquisitions and mergers, customers and markets, blended families, community diversity, and more.* Accept that a realistic goal is not to eliminate diversity tension but to use it as a catalyst to address key issues. * Recognize diversity mixtures, analyze them accurately, and make quality decisions in the midst of differences, similarities, and tensions.* Build an essential set of diversity skills and develop your "diversity maturity" -- the wisdom, judgment, and experience to use those skills effectively.* Reflect on the ways you might be "diversity challenged" yourself.
