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Nota di contenuto	Intro Library of Congress Cataloging-in-Publication Data Contents Preface Foreign Aid Reform: Issues for Congress and Policy Options(Summary Overview Criticisms of Current Foreign Aid Structures and Programs Definitions and Data Sources Current Aid Platforms and Funding Aid Platforms Current Funding Statutory Basis of Foreign Assistance Historical Rationales for Foreign Assistance2 Trends in Foreign Assistance Funding Historic Trends New Presidential Initiatives Regional Distribution of Aid Sector Distribution of Aid Use of Supplementals Issues for Congress Revisiting the "Why" of Foreign Aid Recent Foreign Aid Reform Proposed Levels of Foreign Assistance 0.7% of GNI Increase by 1% of Budget Maintain Current Aid Levels Policy Options Reform Options Refocus Assistance Change/Define Role of Defense Department Change Use of Multilateral Organizations Create a Unified Budget Unified Function 150 Budget or Budget Presentation Unified National Security Budget Restructuring Options Elevate USAID to Cabinet- Level Department Merge USAID into State Department Create Aid Agency with Increased Jurisdiction Improve Interagency Coordination Create a Coordinating Entity Elevate Aid Agency within NSC Structure Maintain Status Quo with or without Minor Modifications Re-write the Foreign Assistance Act Major Reform Report

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Recommendations -- HELP Commission -- Policy -- Structure --Budget -- Senate Foreign Relations Committee -- Policy -- Structure --Budget -- Center for Strategic and International Studies (CSIS) -- Policy -- Structure -- Budget -- Appendix. Acronyms -- End Notes --Foreign Aid Reform, National Strategy, and the Quadrennial Review(--Summary -- Introduction -- Interest in ElevatingDiplomacy and Development. Issues and Actions during the George W. Bush Administration -- Issues and Actions during the Obama Administration -- National Strategy --Legislation on Foreign Aid Reform -- The Quadrennial Review --Congressional Action -- Executive Branch Action -- QDDR Structure --Timing of Report -- Initial Concerns -- The Presidential Study Directive on U.S. Global Development Policy -- Conclusion -- End Notes --Foreign Aid Reform: Studies and Recommendations(-- Summary --Introduction -- Brief History of Modern U.S. Foreign Aid --Implementation of the F Bureau -- Criticisms of the F Bureau and U.S. Foreign Aid Overall -- History of Modern Legislative Efforts to Reform Foreign Aid4 -- Key Recommendations Included in Selected Foreign Aid Reform Studies -- Studies Included in This chapter -- Rewrite the Foreign Assistance Act of 1961 -- Elevate Development to the Level of Diplomacy and Defense -- Establish a National Strategy for U.S. Foreign Aid -- Create a Cabinet-Level Agency for Foreign Aid -- Give Department of State Lead Authority for Foreign Aid -- Build on the F Process -- Enhance Resources in Civilian Agencies -- Improve Policy and Agency Coordination -- Increase Input from the Field, Rather than in Washington -- Create a Unified Budget -- Provide Greater Emphasis on Needs-Driven Aid -- Provide Multivear Aid Funding -- Balance Long-Term Aid against Short-Term Aid -- Increase Participation in Multilateral Foreign Assistance Efforts -- Monitor Aid Impact --Address Role of Congress in Foreign Aid Policy -- Conclusions --Appendix A. CRS Summaries of Reports13 -- Appendix B. Bibliography -- End Notes -- Foreign Aid Reform: Agency Coordination(-- Summary -- Introduction -- A Note about Defining Foreign Aid -- Recent Trends in Foreign Assistance -- U.S. Aid-Related Activities, by Agency --USAID -- Department of State -- Department of Defense. Department of Health and Human Services -- Department of Agriculture -- Department of the Treasury -- Millennium Challenge Corporation -- Peace Corps -- Other Departments and Agencies --Existing Coordination Mechanisms -- National Security Council --Director of Foreign Assistance and the F Process -- FACTS /FACTS Info -- Country Assistance Strategies -- SEED and FSA Coordinators --Office of the Global AIDS Coordinator -- Coordinator for Reconstruction and Stabilization (S/CRS) -- State/USAID Coordination with the Department of Defense -- Aid Coordination in Other Countries -- United Kingdom -- Germany -- The Netherlands and Denmark --France and Japan -- Canada -- Selected Coordination Options39 --Enhance Coordination as Part of a National Foreign Assistance Strategy -- Empower One Entity to Coordinate All U.S. Foreign Aid -- Build on White House/NSC Structures with Department/Agency Representatives -- Separate Strategic Assistance from Development Assistance --Enhance Coordination and Authority at the Country Level -- Require Whole of Government Reporting -- Require Inspector General Reports on All Aid Activities -- Legislative Activity -- Appendix A. Foreign Assistance Disbursements by Agency, FY2001-FY2007 (in thousands of current U.S.) -- Appendix B. Overlapping Agency Foreign Assistance Activities -- End Notes -- Foreign Aid Reform: Comprehensive Strategy, Interagency Coordination, and Operational Improvements Would Bolster Current Efforts(-- Why GAO Did This Study -- What GAO

Recommends -- What GAO Found -- Abbreviations -- Results in Brief -- Background -- Foreign Assistance Framework -- International Affairs Funding and State/F's Budget and Planning Processes -- State/F Information Systems -- Key Practices for Agency Transformation --Interagency Coordination and Collaboration. State and USAID Have Taken Steps to Support Organizational Transformation, Develop Consolidated Foreign Assistance Planning and Budgeting Processes, and Establish State/F Workforce -- Key State and USAID Efforts Supported Organizational Transformation -- Top Leadership Involvement -- Mission Statement -- Key Operating Principles -- Implementation Goals and Timelines -- Employee Involvement -- State/F Developed Consolidated State-USAID Foreign Assistance Planning and Budgeting Processes -- Standardized Program Structure -- Annual Country-Specific Operational Plans -- 5-Year Country-Specific Foreign Assistance Strategies -- Consolidated Budget Process for State and USAID Foreign Assistance Programs -- State/F Integrated Workforce -- State/F Faces Implementation Challenges Related to Organizational Transformation, Planning and Budgeting, and Workforce -- State/F Lacks Implementation Time Frames for Comprehensive Foreign Assistance Reforms and Developing a Foreign Assistance Strategy and Country-Specific Strategies -- State/F Lacks Goals and Benchmarks for Measuring Progress for Certain Reform Processes -- State/F Lacks a Clear and Consistent Communication Strategy -- State/F Faces Challenges in Its Annual Operational Planning Processes -- State/F Faces Challenges in Developing and Implementing Its Multiyear Planning Process -- State/F Faces Challenges in Its Consolidated Budget Processes -- State/F Faces Challenges in Workforce Management Issues -- Conclusions -- Recommendations for Executive Action -- Agency Comments and Our Evaluation -- Appendix II. U.S. Departments, Agencies, and Other Entities That Provide Foreign Assistance -- Appendix III. State/F Information Systems -- Appendix IV. Foreign Assistance Framework -- Appendix V. Comments from the Department of State -- End Notes. Restructuring U.S. Foreign Aid: The Role of the Director of Foreign Assistance in Transformational Development(-- Summary --Transformational Development -- The Role of Director of Foreign Assistance -- State and USAID Programs -- Domestic Policy Departments with Aid Programs -- DOD Programs -- Irag and Afghanistan Assistance -- Military Assistance and Training --Humanitarian Assistance -- Counter-Drug and Anti-Terrorism Assistance -- Restructuring Foreign Aid Management and Programs --Organizational Reform -- Programmatic Reform -- The FY2008 Budget -- The FY2007 'Fast-Track' Process -- Earlier Attempts at Foreign Aid Reform -- Hamilton-Gilman Foreign Aid Reform Task Force -- Clinton Administration Initiative -- Consolidation of USAID into the State Department -- Issues for Congress -- Coordination of Programs --Politicization of Aid Programs and the Role of USAID -- Reforms Deferred and Subsequent Initiatives -- Congressional Priorities -- End Notes -- Opening Statement of Chairman John F. Kerry, U.S. Senate Committee on Foreign Relations, Hearing on "Reforming U.S. Foreign Aid Policies"* -- Opening Statement of Senator Richard G. Lugar, U.S. Senate Committee on Foreign Relations. Hearing on "The Case for Reform: Foreign Aid and Development in a New Era"* -- Testimony of Peter McPherson, President, Association of Public and Land-Grant Universities (APLU) and Former Administrator, U.S. Agency for International Development (USAID), before the U.S. Senate Committee on Foreign Relations, Hearing on "The Case ... -- The organization of USAID and related matters -- The Development Agenda -- Statement

of Professor Jeffrey D. Sachs, Director of the Earth Institute at Columbia University and Special Advisor to UN Secretary General Ban Ki-Moon on the Millenium Development Goals, before the Senate Foreign Relations Committee, Hearing on "The. Direction of Official Development Assistance.