1. Record Nr. UNINA9910814918003321 Autore Belker Loren B Titolo The first-time manager / / Loren B. Belker, Jim McCormick, and Gary S. **Topchik** New York, : AMACOM, 2012 Pubbl/distr/stampa **ISBN** 1-62198-336-6 0-8144-1784-1 Edizione [6th ed.] Descrizione fisica 1 online resource (241 p.) McCormickJim Altri autori (Persone) TopchikGary S Disciplina 658.3/02 Soggetti Supervision of employees Office management Lingua di pubblicazione Inglese **Formato** Materiale a stampa Livello bibliografico Monografia Note generali Includes index. The road to management -- Starting out -- Building trust and Nota di contenuto confidence -- Show your appreciation -- Being an active listener --The new manager's job and pitfalls to avoid -- Dealing with your superiors -- Choosing a managerial style of your own -- Building a team dynamic -- Managing problem employees -- Hiring and interviewing -- Training team members -- Managing change : dealing with resistance -- Disciplining the employee -- "Oh my God! I can't fire anyone!" -- Having a legal awareness -- No secrets -- The human resources department -- The current state of loyalty -- Is there such a thing as motivation? -- Understanding risk inclination -- Encouraging initiative and innovation -- Improving outcomes -- The generation gap -- Writing job descriptions -- Doing performance appraisals -- Salary administration -- Having emotional intelligence -- Developing a positive self-image -- Managing your own time -- The written word --The grapevine -- Your best friend: delegation -- A sense of humor --Managing, participating in, and leading meetings -- Taking center stage: the role of public speaking in your career -- Coping with stress -- Having balance in your life -- A touch of class.

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