Record Nr. UNINA9910813173203321 Autore Wellin Michael **Titolo** Managing the psychological contract: using the personal deal to increase business performance / / Michael Wellin Aldershot, England; ; Burlington, VT, : Gower, c2007 Pubbl/distr/stampa **ISBN** 1-315-59366-1 1-317-10135-9 1-317-10134-0 1-281-20796-9 9786611207960 0-7546-8189-0 Edizione [1st ed.] Descrizione fisica 1 online resource (261 p.) Disciplina 658.3/14 Soggetti Personnel management Performance technology Organizational behavior Psychology, Industrial Lingua di pubblicazione Inglese **Formato** Materiale a stampa Livello bibliografico Monografia Note generali Includes index. Nota di contenuto Introduction and why the psychological contract matters -- Current use of the psychological contract -- Viewing the psychological contract as a personal deal -- Making and breaking personal deals -- The personal deal process -- Types of personal deal -- How three companies use the psychological contract -- Using the personal deal to improve leadership effectiveness -- Using the personal deal to change organisation culture -- How human resources practitioners manage personal deals -- How to shape your personal deals -- Behavioural view of the personal deal. This is the first book which shows how the psychological contract can Sommario/riassunto be used in practice. Michael Wellin reinterprets the psychological contract as something very tangible that exists between people at work and indicates how it can be used to increase business performance, improve employee commitment, and enable employees to realise their

potential. Throughout the book, the author combines the latest organisation behaviour research findings, including those on the psychological contract, with his own and colleagues' experiences, to provide an important and extremely readable book for human re