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Nota di contenuto	Contents; Acknowledgments; Chapter 01. Introduction: Trapped between a Rock and a Hard Place; Chapter 02. The Way It Is: Ferreting Out Root Stresses andPlotting New Tactics; Chapter 03. Change: Stifling Bedlam and Taming Turbulence; Chapter 04. Faculty: Confronting Creeps and Cliques; Chapter 05. Resources: Stepping Up to Cutbacks; Chapter 06. Bosses: Winning over the Higher-Ups; Chapter 07. The Way It's "Spozed" to Be: Leadership in Action; Chapter 08. Conclusion: Practice and Perseverance; Bibliography; About the Authors
Sommario/riassunto	This book analyzes the behavior of chairs and deans through the political, structural, human resources, and symbolic frames. Lessons learned from the negative as well as the positive scenarios are highlighted, enabling deans and chairs to easily adapt them to their own situations.