

1. Record Nr.	UNINA9910810649703321
Autore	Smith Stuart C.
Titolo	School leadership : handbook for excellence in student learning // Stuart C. Smith, Philip K. Piele ; foreword by Joseph Murphy ; acquisitions editor Elizabeth Brenkus ; cover designer Lisa Miller
Pubbl/distr/stampa	Thousand Oaks, California : , : Corwin Press, , 2006 ©2006
ISBN	1-4833-6202-7 1-4833-6419-4
Edizione	[Fourth edition.]
Descrizione fisica	1 online resource (521 p.)
Disciplina	371.2
Soggetti	School management and organization Educational leadership
Lingua di pubblicazione	Inglese
Formato	Materiale a stampa
Livello bibliografico	Monografia
Note generali	Description based upon print version of record.
Nota di bibliografia	Includes bibliographical references and index.
Nota di contenuto	Cover; Contents; Foreword; Preface; How This Book Was Written; Intended Audience; Method of Citation; Scope and Organization; Acknowledgments; About the Editors; About the Contributors; Introduction: Leadership for Excellence in Learning; The Mission is Student Learning; What is Leadership?; Assumptions about the Nature of Leadership; Leadership Expresses itself in Varied Ways; Schools Need to be Both Managed and Led; Leadership Makes a Difference; There are No Substitutes for Leadership; Leadership can be Shared; Power Given Away is Power Gained; Motive Matters Conclusion: A Passion for Learning Part I - The State of School Leadership; Chapter 1 - The Landscape of School Leadership; The State of the Principalship: A Snapshot; Demographics; Working Conditions; Stresses; Optimism; The Supply and Demand Challenge; Diminishing Quality?; Does Anybody Want This Job?; An Impossible Job?; What is the Principal's Proper Role?; ISLLC Standards; Did ISLLC Get it Right?; What Does it Mean to be an Instructional Expert?; Beyond Instructional Leadership; New Ways to Lead; Creating a Synthesis; Conclusion: What's Over the Next Hill?; Reflections Chapter 2 - The Effects of Leadership The Search for Leadership Effects; Conceptions of Leadership; Discerning Leadership's Effect on Learning;

Linking Leadership with Results; Correlational Research; Syntheses of the Evidence; Essential Acts of Leadership; Setting Direction; Developing People; Leading Change; Establishing Managerial Order; How Big are the Effects?; Conclusion: A Compass, Not a Road Map; Reflections; Part II - The Person; Chapter 3 - Portrait of a Leader; The Characteristics of Leaders; A Role for Traits; Limitations; Personality; Energy and Involvement; Sociability; Charisma
Competence Intelligence; Technical Knowledge and Skill; Cognitive Skill; Mastery of Self; Emotional Intelligence; Psychological Health; Self-Assurance; Interpersonal Competence; Empathy; Communication; Character; Authenticity; Moral Strength; Beliefs; Leadership Behaviors; Building Coherence; Acting Entrepreneurially; Infusing Spirit; The Genesis of Leadership; Heredity; Birth Order; Family; Socioeconomic Variables; Education and Training; What We Don't Know about Leadership; No Magic Bullet; New Faces, New Approaches; The Person Behind the Mask; Implications
Conclusion: A Sketch for Each Leader to Complete Reflections; Chapter 4 - Leadership Styles and Strategies; Dimensions of Leadership Style; People or Work; Directive or Participative; Personality Type; Unanswered Questions about Style; Can Style be Changed?; Can Style be Reliably Identified?; Is There an Ideal Style?; How Does Situation Affect Style?; The Importance of Style; Leadership Strategies; Types of Power; Analytic Frames; Hierarchical Leadership; The Psychology of Hierarchical Leadership; Advantages of Hierarchy; Limitations of Hierarchy; The Exemplary Hierarchical Leader
Transformational Leadership

Sommario/riassunto

Emphasizing the school leader's role in student learning, this new edition covers the principalship, accountability, leadership effects, distributed leadership, political leadership, resource allocation, and more!
