1. Record Nr. UNINA9910810164303321 Autore Paquette Paul Titolo Agile project management for business transformation success / / Paul Paquette and Milan Frankl New York, New York (222 East 46th Street, New York, NY 10017):,: Pubbl/distr/stampa Business Expert Press, , 2016 **ISBN** 1-63157-324-1 Edizione [First edition.] Descrizione fisica 1 online resource (xii, 117 pages) Collana Portfolio and project management collection, , 2156-8200 Disciplina 658,404 Soggetti Project management Agile software development Lingua di pubblicazione Inglese **Formato** Materiale a stampa Livello bibliografico Monografia Nota di bibliografia Includes bibliographical references (pages 109-114) and index. Nota di contenuto 1. Agile concepts -- 2. Agile change management, an overview -- 3. Agile background -- 4. Agile communication -- 5. Agile teamwork functionality -- 6. Governance and enterprise agile -- 7. Agile processes -- 8. Agile market leadership -- 9. Agile organizational alignment and support -- 10. Agile resource optimization -- 11. Conclusion -- Agile glossary -- Bibliography -- Index. Sommario/riassunto This book is intended to provide project management office (PMO) executives practical information to promote enterprise Agile for business value compatibility within their organization. The primary benefit of this book is to promote a sense of common purpose and collaboration between the project delivery and the organization. Agile project delivery methods are adaptable to the emergence of unknown requirements identified in the later part of the project delivery lifecycle. Transparency is improved through the Agile characteristics of continuous feedback loops, daily stand-up meetings, demonstrations, retrospectives, prototypes, and project management tools such as Kanban boards, burn-down charts, and pie chart dashboards. The key success factor is direct business participation and collaboration to ensure that a business focus determines the output. Agile project management delivers business value rather than following a plan by using prioritized backlogs to ensure early and consistent delivery of

features and products from the customer perspective without the

overhead of low-value artifacts and bureaucracy. The Agile Advantage encourages technology deployment as a paradigm shift rather than a planned incremental improvement to existing systems and processes. Agile promotes innovation and creates synergies through a business focus viewing technology deployments as a catalyst for change rather than the final objective. Technology investments implemented through Agile processes result in improved market leadership, organizational alignment, and resource efficiency delivering competitive advantage.