1.	Record Nr.	UNINA9910810003803321
	Autore	Taborda Louis J.
	Titolo	Enterprise Release Management : Agile Delivery of a Strategic Change Portfolio
	Pubbl/distr/stampa	Norwood : , : Artech House, , 2011
		[Piscataqay, New Jersey] : , : IEEE Xplore, , [2011]
	ISBN	1-60807-169-3
	Descrizione fisica	1 online resource (258 p.)
	Collana	Artech House technology management and professional development series
	Disciplina	378.748/51
		658.4040285
	Soggetti	Organizational change - Management
		Enterprise resource planning - Methodology
		Strategic planning
		Agile software development
	Lingua di pubblicazione	Inglese
	Formato	Materiale a stampa
	Livello bibliografico	Monografia
	Note generali	Description based upon print version of record.
	Nota di bibliografia	Includes bibliographical references and index.
	Nota di contenuto	Enterprise Release Management: Agile Delivery of a Strategic Change Portfolio; Contents; Preface; Introduction; 1 The Evolving Enterprise; 1.1 Enterprise 2.0; 1.1.1 Relentless Business Change; 1.1.2 A Necessary Management Synthesis; 1.2 Unifying Release Management; 1.2.1 Historical Context of the Release; 1.2.2 Release Management in Software and IT; 1.3 The Enterprise Perspective; 1.3.1 Overview of Enterprise Architecture; 1.3.2 Modeling the Enterprise; References; 2 Embracing Change and Complexity; 2.1 Wrestling with Change and Complexity; 2.1.1 Relentless Business Change.
		2.1.2 Enterprise Complexity2.2 Managing Change and Complexity; 2.2.1 Change-Complexity Cycle; References; 3 The Enterprise Pattern; 3.1 Managing Enterprise Dynamics; 3.1.1 The Real Enterprise System; 3.1.2 Managing Change Dynamics; 3.2 Enterprise Release Planning; 3.2.1 Planning as Temporal Simplification; 3.2.2 Enterprise Cohesion; References; 4 The Project Paradigm; 4.1 The Project Construct; 4.1.1 The Changing Project Definition; 4.1.2 The PM Practice; 4.2 Projects in the Enterprise; 4.2.1 The Project Culture; References; 5 Release-Centric

Planning and Design.

5.1 Enterprise Change Governance 5.1.1 The Enterprise Change Portfolio; 5.2 Planning the Portfolio Release; 5.2.1 Enterprise Release Logistics; 5.2.2 Establishing Release Coherence; References; 6 Delivering the Enterprise Release; 6.1 Strategy and the Alignment Trap; 6.1.1 Opportunities and Traps; 6.1.2 Downstream Release Governance; 6.2 Assessing Delivery Patterns; 6.2.1 The Customer-Supplier Relationship; References; 7 The Enterprise Release Paradigm; 7.1 Generalizing the Release; 7.1.1 Introducing the Release Matrix; 7.1.2 Resolving Enterprise Multiplicity.

7.1.3 Managing with the Release Matrix References; 8 The Enterprise Release Life Cycle; 8.1 Delivery Life Cycles: Past and Present; 8.1.1 Traditional Life Cycle Models; 8.2 The Enterprise Life Cycle; 8.2.1 Animating the Enterprise Pattern; 8.3 Strategic Enterprise Planning; 8.3.1 The Enterprise Roadmap; References:; 9 Practicing Enterprise Release Management; 9.1 ERM as a Unifying Approach; 9.1.1 The Applicability of ERM; 9.1.2 Time for a New Paradigm; 9.2 Adopting ERM Practices; 9.2.1 Implementing ERM; References; About the Author; Index.

| Sommario/riassunto | An indispensable resource for business leaders, IT professionals and project managers working to effect positive change in their organizations, this innovative book presents a new paradigm for the management of evolving business and IT architectures. Enterprise release management takes a holistic view of change that offers a synthesis of traditional management approaches, including project and change management, enterprise architecture, and development practices like configuration and release management. Unlike many books that simply focus on portfolio planning, this practical reference establ. |