Record Nr. UNINA9910809772703321 Autore Golden Marissa Martino Titolo What motivates bureaucrats?: politics and administration during the Reagan years / / Marissa Martino Golden Pubbl/distr/stampa New York: .: Columbia University Press. . [2000] ©2000 **ISBN** 0-231-50504-3 Descrizione fisica 1 online resource (251 pages): illustrations Collana Power, conflict, and democracy Disciplina 352.2/93/097309048 Soggetti Government executives - United States United States Politics and government 1981-1989 Lingua di pubblicazione Inglese **Formato** Materiale a stampa Livello bibliografico Monografia Note generali Bibliographic Level Mode of Issuance: Monograph Nota di bibliografia Includes bibliographical references and index. Nota di contenuto Frontmatter -- CONTENTS -- Acknowledgments -- 1. Bureaucratic Responsiveness and the Administrative Presidency -- 2. A Framework for Analysis -- 3. The National Highway Traffic Safety Administration: Car Nuts and Caution -- 4. The Food and Nutrition Service: Limited Opportunity, Limited Resistance -- 5. The Civil Rights Division: Lawyers Who Love to Argue -- 6. The Environmental Protection Agency: A Tale of Two Reagan Administrations -- 7. Lessons from the Reagan Years --Appendix A. Sample Interview Schedule -- Appendix B. Sample Federal Employee Questionnaire -- Notes -- References -- Index Sommario/riassunto "Every once in a while somebody has to get the bureaucracy by the neck and shake it loose and say, 'Stop doing what you're doing.'" -Ronald ReaganHow did senior career civil servants react to Ronald Reagan's attempt to redirect policy and increase presidential control over the bureaucracy? What issues molded their reactions? What motivates civil servants in general? How should they be managed and how do they affect federal policies? To answer these questions, Marissa Martino Golden offers us a glimpse into the world of our federal agencies. What Motivates Bureaucrats? tells the story of a group of upper-level career civil servants in the Reagan administration at the Environmental

Protection Agency, the Justice Department's Civil Rights Division, the Food and Nutrition Service, and the National Highway Traffic Safety

Administration. The book reveals that most career civil servants were usually responsive to executive direction-even with a president attempting to turn agency policy 180 degrees from its past orientation. By delving deeply into the particular details of Reagan's intervention into the affairs of upper-level career civil servants, Golden also fulfills her broader mission of improving our understanding of bureaucratic behavior in general, explaining why the bureaucracy is controllable and highlighting the limits of that control.