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Nota di contenuto

Front cover; Contents; Foreword; Acknowledgments; Chapter 1. Business Results in Process Industries; Chapter 2. Lean Enterprise Thinking; Chapter 3. Policy Deployment; Chapter 4. Improving Flexibility and Availability in Mechanical Equipment; Chapter 5. Operational Planning to Improve Chemical Transitions; Chapter 6. Assessment and Improvement of Other Accumulations; Chapter 7. Statistical Quality Improvement; Chapter 8. Mistake Proofing or Poka-Yoke; Chapter 9. Equipment Reliability and Operator Care; Chapter 10. Lean Leadership and Ethics: Creating an Engaged Workforce Chapter 11. People DevelopmentChapter 12. Leadership: Initiating and Sustaining Lean Operations; Back cover

Sommario/riassunto

While Lean practices have been successfully implemented into the process industry with excellent results for over 20 years (including the author's own award winning example at Exxon Chemical), that industry has been especially slow in adopting Lean. Part of the problem is that the process industry needs its own version of Lean. The larger part of the problem is resistance to transformational change, a barrier that can only be overcome with effective leadership and results-oriented planning that engages rather than excludes all stakeholders. Winner of a 2012 Shi