1. Record Nr. UNINA9910808807603321 Autore Quint Eric Titolo Design leadership ignited: elevating design at scale // Eric Quint, Gerda Gemser, and Giulia Calabretta Pubbl/distr/stampa Stanford, California:,: Stanford University Press,, [2022] ©2022 **ISBN** 1-5036-2986-4 Descrizione fisica 1 online resource (240 p.) Disciplina 658.5/752 Soggetti Leadership Industrial design - Management Lingua di pubblicazione Inglese **Formato** Materiale a stampa Livello bibliografico Monografia Note generali Description based upon print version of record. Nota di bibliografia Includes bibliographical references and index. Nota di contenuto Frontmatter -- Contents -- Preface: Why This Book with These Authors -- Acknowledgments -- 1 Design Context -- 2 Design Leadership --PART 1 Establishing the Design Foundation -- 3 Design Direction -- 4 Design Organization -- PART 2 Empowering the Design Team -- 5 Design Taxonomy -- 6 Design Resources -- PART 3 Elevating to Design Excellence -- 7 Design Scaling -- 8 Design Excellence -- Appendix Research Method and Approach -- Notes -- Index -- About the **Authors** Sommario/riassunto Design leadership at scale requires leaders who design the design function, establish a thriving environment for the creative team, and shape the design organization to drive progress, advance innovation, and enhance meaningful customer experiences. To examine the foundations of successful design leadership, the authors performed extensive in-depth interviews with design leaders working for Fortune 500 organizations across industries. Based on these insights, Design Leadership Ignited delineates a pathway to design excellence, which includes establishing a forward-looking strategy and an adequate organizational structure for the design function, empowering the

design team, and scaling the impact of design across the entire organization. This book takes the position that a core challenge in the journey towards design excellence is the need to recognize and balance

the often-contradictory objectives and activities that design leaders encounter. Combining their practitioner experience and research, the authors provide a framework to embrace the complexity of design leadership that will elevate design at scale.