1. Record Nr. UNINA9910808115203321 Autore Churella Albert J. <1964-> Titolo The Pennsylvania Railroad . Volume 1 Building an empire, 1846-1917 / / Albert J. Churella Philadelphia, : University of Pennsylvania Press, 2013 Pubbl/distr/stampa **ISBN** 1-283-89846-2 0-8122-0762-9 Edizione [1st ed.] Descrizione fisica 1 online resource (xviii, 945 pages) : illustrations, maps Collana American Business, Politics, and Society American business, politics, and society Disciplina 385.09748 Soggetti HISTORY / United States / 19th Century Lingua di pubblicazione Inglese **Formato** Materiale a stampa Livello bibliografico Monografia Bibliographic Level Mode of Issuance: Monograph Note generali Nota di bibliografia Includes bibliographical references and index. Nota di contenuto The Way West 1682-1826 -- Commonwealth 1826-1846 --Community 1846 -- Enterprise, 1846-1852 -- Executive, 1852-1857 -- Coordination, 1857-1860 -- Expansion, 1850-1868 -- Conflict 1860-1868 -- Empire, 1868-1876 -- Connections, 1865-1873 --Limits, 1874-1877 -- Order, 1877-1899 -- System, 1889-1929 --Regulation, 1899-1910 -- Terminus, 1917. "Do not think of the Pennsylvania Railroad as a business enterprise," Sommario/riassunto Forbes magazine informed its readers in May 1936. "Think of it as a nation." At the end of the nineteenth century, the Pennsylvania Railroad was the largest privately owned business corporation in the world. In 1914, the PRR employed more than two hundred thousand people-

Forbes magazine informed its readers in May 1936. "Think of it as a nation." At the end of the nineteenth century, the Pennsylvania Railroad was the largest privately owned business corporation in the world. In 1914, the PRR employed more than two hundred thousand peoplemore than double the number of soldiers in the United States Army. As the self-proclaimed "Standard Railroad of the World," this colossal corporate body underwrote American industrial expansion and shaped the economic, political, and social environment of the United States. In turn, the PRR was fundamentally shaped by the American landscape, adapting to geography as well as shifts in competitive economics and public policy. Albert J. Churella's masterful account, certain to become the authoritative history of the Pennsylvania Railroad, illuminates broad themes in American history, from the development of managerial practices and labor relations to the relationship between business and government to advances in technology and transportation. Churella

situates exhaustive archival research on the Pennsylvania Railroad within the social, economic, and technological changes of nineteenthand twentieth-century America, chronicling the epic history of the PRR intertwined with that of a developing nation. This first volume opens with the development of the Main Line of Public Works, devised by Pennsylvanians in the 1820's to compete with the Erie Canal. Though a public rather than a private enterprise, the Main Line foreshadowed the establishment of the Pennsylvania Railroad in 1846. Over the next decades, as the nation weathered the Civil War, industrial expansion, and labor unrest, the PRR expanded despite competition with rival railroads and disputes with such figures as Andrew Carnegie and John D. Rockefeller. The dawn of the twentieth century brought a measure of stability to the railroad industry, enabling the creation of such architectural monuments as Pennsylvania Station in New York City. The volume closes at the threshold of American involvement in World War I. as the strategies that PRR executives had perfected in previous decades proved less effective at guiding the company through increasingly tumultuous economic and political waters.