

1. Record Nr.	UNINA9910808047703321
Autore	Muller Ralf <1957->
Titolo	Organizational enablers for project governance // Ralf Muller, Jingting Shao, Sofia Pemsel
Pubbl/distr/stampa	Newtown Square, Pennsylvania : , : Project Management Institute, Inc., , 2016 ©2016
ISBN	1-62825-111-5
Edizione	[1st edition]
Descrizione fisica	1 online resource (201 p.)
Disciplina	658.404
Soggetti	Corporate governance Project management Social sciences - Research - Methodology
Lingua di pubblicazione	Inglese
Formato	Materiale a stampa
Livello bibliografico	Monografia
Note generali	Description based upon print version of record.
Nota di bibliografia	Includes bibliographical references.
Nota di contenuto	Title Page; Copyright Page; Table of Contents; List of Tables; List of Figures; Executive Summary; Introduction; Study Background; Research Questions; Scope and Objectives of the Study; Institutional Theory; The Management Process; Milestones and Deliverables; Theoretical Perspective and Literature Review; Institutional Theory; Governance; Governance in the Realm of Projects; Governmentality; Organizational Enablers; Projectification; Research Design and Methodology; Research Design; Study 1 Methodology: Systematic Literature Review; Study 2 Methodology: Qualitative Cross-Sectional Study Study 3 Methodology: The Quantitative Study Study 4 Methodology: The Longitudinal Study; Case Companies and Narratives; Company A: Small, Sweden; Company B: Medium, Sweden; Company C: Large, Sweden; Company D: Small, China; Company E: Medium, China; Company F: Large, China; Conceptual and Qualitative Studies: Analysis and Results; Results from Study 1: Systematic Literature Review; Results from Study 2: The Qualitative Study; Results from Study 4: The Longitudinal Study; Quantitative Study: Analysis and Results Part 1: Analyses at the Level of Project Governance, Governance of Projects, and Governmentality Part 2: Mediation Analyses; The Relationship between Organizational Enablers and Success; Discussion;

Organizational Enablers; Contextual Influences; An Institutional Theory Perspective; Organizational Enablers: An Institutional Reflection; Conclusions; Research Question 1-Governance Practices; Research Question 2-Organizational Enablers; Research Question 3-Evolution of Governance and Governmentality; Appendix; Appendix A1: Case Study Protocol; Appendix A2: Enablers for Project Governance Appendix A3: Interview Questions-Study 4Appendix A4: Summary of Governance in the Small Swedish Company; Appendix A5: Summary of Governance in the Medium-Sized Swedish Company; Appendix A6: Summary of Governance in the Large Swedish Company; Appendix A7: Summary of Governance in the Small Chinese Company; Appendix A8: Summary of Governance in the Medium-Sized Chinese Company; Appendix A9: Summary of Governance in the Large Chinese Company; Appendix A10: Commonalities and Differences among the Case Companies; Appendix A11: Descriptive Statistics; Appendix A12: Demographic Differences Appendix A13: Differences by Governance and Corporate SuccessAppendix A14: Governance Profiles by Success Type; References

---

Sommario/riassunto

While corporate culture plays a significant role in the success of any corporation, governance and “governmentality” not only determine how business should be conducted, but also define the policies and procedures organizations follow to achieve business functions and goals. In their book, *Organizational Enablers for Project Governance*, Ralf Müller, Jingting Shao, and Sofia Pemsel examine the interaction of governance and governmentality in various types of companies and demonstrate how these factors drive business success and influence project work, efficiency, and profitability.

---